

RESOLUTION NO. R2021.14

**A RESOLUTION OF THE TOWN COUNCIL OF THE TOWN OF GUADALUPE,
ARIZONA, ADOPTING THE FISCAL YEAR 2021/2022 TOWN BUDGET WHICH
TOTALS \$21,067,259.**

WHEREAS, in accordance with the provisions of Title 42, Chapter 17, Articles 1-5, Arizona Revised Statutes (A.R.S.), the Guadalupe Town Council did, on May 27, 2021, make an estimate of the different amounts required to meet the public expenditures/expenses for the ensuing year, also an estimate of revenues from sources other than direct taxation, and the amount if any to be raised by taxation upon real and personal property of the Town of Guadalupe; and

WHEREAS, the Town of Guadalupe does not impose a primary property tax and no new taxes are proposed; and,

WHEREAS, in accordance with said chapter of said title, and following due public notice, the Town Council met on June 24, 2021, at which meeting any taxpayer was privileged to appear and be heard in favor of or against any of the proposed expenditures/expenses; and

WHEREAS, it appears that publication has been duly made as required by law, of said estimates together with a notice that the Guadalupe Town Council would meet on June 24, 2021, at the office of the Council for the purpose of hearing taxpayers; and

WHEREAS, it appears that the sums if any to be raised by taxation, as specified therein, do not in the aggregate exceed that amount as computed in A.R.S. §42-17051(A) and the proposed budget is in compliance with Arizona law.

NOW THEREFORE, BE IT RESOLVED BY THE TOWN COUNCIL OF THE TOWN OF GUADALUPE, ARIZONA AS FOLLOWS:

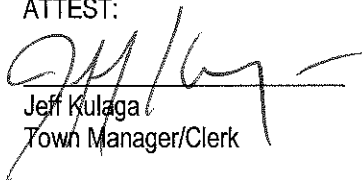
That said estimates of revenues and expenditures/expenses shown on the accompanying schedules (Exhibit A), as now increased, reduced, or changed, in the amount of \$21,067,259 are hereby adopted as the budget (Exhibit B) of the Town of Guadalupe for fiscal year 2021/2022.

PASSED AND ADOPTED by the Town Council of the Town of Guadalupe, Arizona, this 24th day of June, 2021.



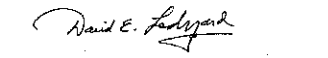
Valerie Molina, Mayor

ATTEST:



Jeff Kulaga
Town Manager/Clerk

Approved as to Form:



David E. Ledyard, Esq.
FAITH, LEDYARD & FAITH, PLC
Town Attorneys



Town of Guadalupe

Proposed Final Annual Budget Fiscal Year 2021 -2022



Town of Guadalupe *Arizona*
WHERE THREE CULTURES FLOURISH

Town Council Meeting: June 24, 2021



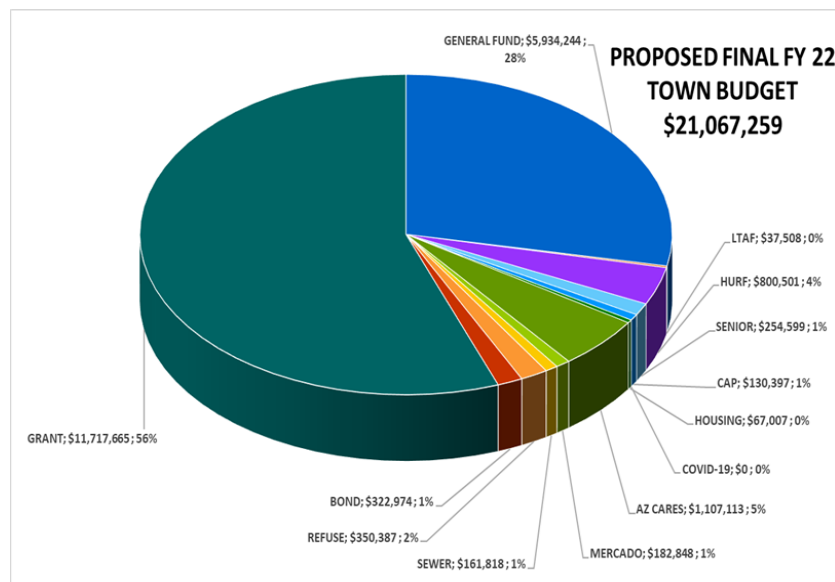
Town Manager's Budget Message

June 17, 2021

To The Honorable Mayor and Town Council:

It is my privilege to present the proposed final fiscal year (FY) 2021-2022 (FY22) annual budget for the Town of Guadalupe. This proposed final budget reflects the adopted tentative budget as approved by council on May 27, 2021. This budget continues the commitment of the Town Council and Town staff to deliver quality services to our citizens and business community in an efficient and fiscally responsible manner, utilizing our limited resources and remaining cognizant of our fund balances and reserves.

The proposed final total FY22 budget is \$21,067,259 as illustrated in the chart below. This proposed budget is an 123% % increase compared to the FY21 budget of \$9,444,200. This budget is comprised of the General Fund and 12 Special Revenue Funds where a variety of revenues sources contained in each of these 12 funds. The largest fund FY22 is the Grant Fund at \$11,717,665 followed by the General Fund at \$5,934,244.



The overall 123% increase is due to an 11% increase in General Fund expenditures of \$587,525 for capital projects specifically the Highline Canal Path Lighting Replacement Project, Fire Department Services, and the addition of a Code Enforcement Officer position to the Community Development Department. Additionally, the Grant Fund increased by 622%, \$9,995,697, allowing for the budget capacity to apply for grants throughout FY22. Finally, the FY22 budget includes \$791,128 in AZ Cares COVID19 Relief to provide continued funds for needed assistance and programs related to COVID19 recovery.

In development of this budget, Town staff have reviewed previous year expenses and revenues, considered budgetary impacts of the COVID19 pandemic and sought ways to reduce departmental expenditures while not compromising Town service levels. The proposed FY22 General Fund budget will

maintain FY21 levels of service, add a Code Enforcement Officer position, provide a 5% wage increase to all Town employees effective January 1, 2022 and fund need repairs and replacement.

However, Town expenses to maintain the existing service levels are increasing and this will require use of General Fund reserves to balance the FY22 budget. Proposed FY22 General Fund expenses exceed proposed FY22 General Fund Revenues. Additionally, aging infrastructure and facility repairs, and replacements have been delayed due to past budgetary limitations that can no longer be ignored. Several repairs and replacement expenditures are proposed for the FY22 budget. Overall, the General Fund expenditures increase by an amount of \$596,525 or 11.0 % over FY21.

Regarding the General Fund balance, the Town had a General Fund balance of \$2,473,049 at the end of FY 2020. Based on revenue and expenditure estimates and transfers out to other funds, the FY21 year-end General Fund balance is projected at \$3.0M. A General Fund balance of \$1,962,841 is projected for year-end of FY22. The following Executive Summary provides a FY22 budget briefing and a five-year forecast of the Town's General Fund, Sewer/Wastewater Fund, Solid Waste/Refuse Funds and Mercado Fund.

Importantly, the five-year forecasts yield the same underlying budget message as previous years:

- Annual Town expenditures are forecasted to exceed revenues received.
- Continued use of fund reserves and fund balances to balance annual budgets is not financially sustainable.
- Use of fund balances does not establish a sustainable fiscal future where current levels of Town services can be maintained.
- Economic investment where sustainable, recurring revenue streams are realized are needed.

I would like to take this opportunity to thank the Mayor and Town Council for their guidance and support throughout the development of this proposed budget. With the Town Council's leadership and Town's staff's analysis, we were able to propose a balanced budget for FY22. This FY22 budget provides a foundation to bring financial sustainability, financial forecasts and a capital improvement and replacement program to the Town of Guadalupe.

Lastly, I thank the Town employees for the remarkable job they do every day in delivering services to the citizens of Guadalupe and for the support I have received as the new Town Manager / Clerk.

Sincerely,



Jeff Kulaga, Town Manager/Clerk



FY 2022 Executive Budget Summary

Preparation of the FY2022 Budget

The preparation of the FY22 budget required careful examination of COVID19 pandemic impacts to Town revenues and expenditures, the ability to continue providing municipal services and programs during the pandemic and how the pandemic impacts will influence the FY22 budget and a five-year budget forecast. Over the past few months, every revenue source and expenditure line item in the budget was reviewed by examining the current FY21 approved budget, the FY19 and FY20 expenditures, the year-to-date revenues and expenditures through April 2021, and the projected revenue and expenditures for the remaining three months of FY21. The FY22 proposed budget line-item amount increases, or decreases were established based on this review.

The Total FY22 All Expenses / All Funds table summarizes annual expenditures and provides a comparison of the proposed FY22 budget to the adopted FY21 budget:

Total FY22 All Expenses / All Funds								
Annual Comparative				FY 22 - FY 21 Comparison				
	Audited FY18	Audited FY19	Audited FY20	Adopted FY21	Proposed FY22	FY22 % of total	FY22 - FY21 \$ change	FY22 - FY21 % change
General Fund	\$5,240,585	\$4,874,228	\$4,093,337	\$5,346,719	\$5,934,244	28.2%	\$587,525	11.0%
LTAF	\$34,298	\$33,482	\$37,381	\$38,044	\$37,508	0.2%	-\$536	-1.4%
HURF	\$647,406	\$584,313	\$421,823	\$613,858	\$800,501	3.8%	\$186,643	30.4%
Senior Center	\$216,126	\$221,543	\$231,351	\$241,563	\$254,599	1.2%	\$13,036	5.4%
CAP	\$132,363	\$138,636	\$151,501	\$143,554	\$130,397	0.6%	-\$13,157	-9.2%
CDBG/Housing	\$308,185	\$699,980	\$46,259	\$44,600	\$67,007	0.3%	\$22,407	50.2%
Tianguis	\$156,909	\$160,375	\$142,247	\$178,949	\$182,848	0.9%	\$3,899	2.2%
Sewer	\$207,662	\$241,649	\$394,730	\$666,685	\$161,818	0.8%	-\$504,867	-75.7%
Refuse	\$326,755	\$353,736	\$363,873	\$275,910	\$350,387	1.7%	\$74,477	27.0%
MPC Bond	\$289,300	\$292,245	\$18,701	\$287,350	\$322,974	1.5%	\$35,624	12.4%
Grant Fund	\$154,636	\$448,922	\$524,034	\$1,606,968	\$11,717,665	55.6%	\$10,110,697	629.2%
AZ Cares COVID19 Relief					\$1,107,311	5.3%	\$1,107,311	
COVID19					\$0	0.0%	\$0	
Total Annual Expenses	\$7,714,225	\$8,049,109	\$6,425,237	\$9,444,200	\$21,067,259	100%	\$11,623,059	123.1%

The maximum amount that a department may spend within each fund is outlined on the Auditor General Budget Forms and any transfers from one department's budget to another require Council approval. Line items within the department's budgets will be managed by each Department Manager.

Employee salary and benefits account for 23% of the total FY22 budget at \$2,580,073 and 29% of the General Fund budget at \$1,740,305. The Arizona State Retirement System (ASRS) slightly increased the contribution level rates for both employee and employer. Contribution rates for the both the employee and employer will increase from 12.22% to 12.41 % of an employee's annual salary, with both the employer and employee making the same contribution of 12.41 % for a total of 24.82% going to ASRS.

A 5% wage increase is proposed in this budget for all full time and part time Town employees beginning on January 1, 2022. This equates to a new expenditure of \$54,135. Importantly, Town employees have not received a wage increase since 2017.

The Public Safety Retirement System (PSPRS) contribution for Firefighters for the Town's contribution is based on an actuarial prepared specifically for the Town of Guadalupe. The PSPRS liability has substantially increased over the years. In FY21, the employer contribution rate for the Town was 31.29% and in FY22, it is increasing to 37.63%. In other words, if a firefighter's salary is \$46,000, the Town is paying \$17,310 dollars in addition to the salary for the Town's PSPRS contribution.

TOWN FUND OVERVIEW

Presently, the Town of Guadalupe manages 13 funds allowing proper fiscal stewardship of public monies used to deliver services, programs, and projects.

The following table offers a summary of five-year forecast trends for each of the 13 funds. As presented, annual expenditures exceed annual revenues in 7 of the 13 funds. The General Fund and Mercado Fund five-year projections are of concern. Four of the funds, relying on General Fund revenues are challenged. Two funds are considered good because, Town staff continues to seek and apply for more grant funding and the bond payment will end in two years.

Each Town fund is summarized in this Executive Budget Summary

FY21-22 Proposed Final Annual Budget & Five-Year Forecast Trends				
	FY 22 Balance	GF Reliance	Five Year Trend	Comment
General Fund	\$3,043,919	Yes	↓	Expenditures exceed revenues
Refuse/Solid Waste	\$261,161	No	↔	Expenditures exceed revenues with rate increase
Sewer	\$913,572	No	↔	Expenditures exceed revenues
Mercado	\$13,405	Not yet	↓	Expenditures exceed revenues: minimal revenue & expensive repairs
HURF	\$0	Yes	↔	Expenditures exceed revenues
LTAf	\$0	Yes	↔	Expenditures exceed revenues
Senior Center	\$0	Yes	↔	Expenditures exceed revenues
Community Action Program (CAP)	\$0	Yes	↔	Expenditures exceed revenues
MPC Bond	\$0	No	↑	Expires 2023
Grant Fund	\$0	Yes	↑	
Housing	\$67,007	No	N/A	
AZ Cares COVID19 Relief	\$0	Yes	N/A	
COVID19	\$0	No	N/A	

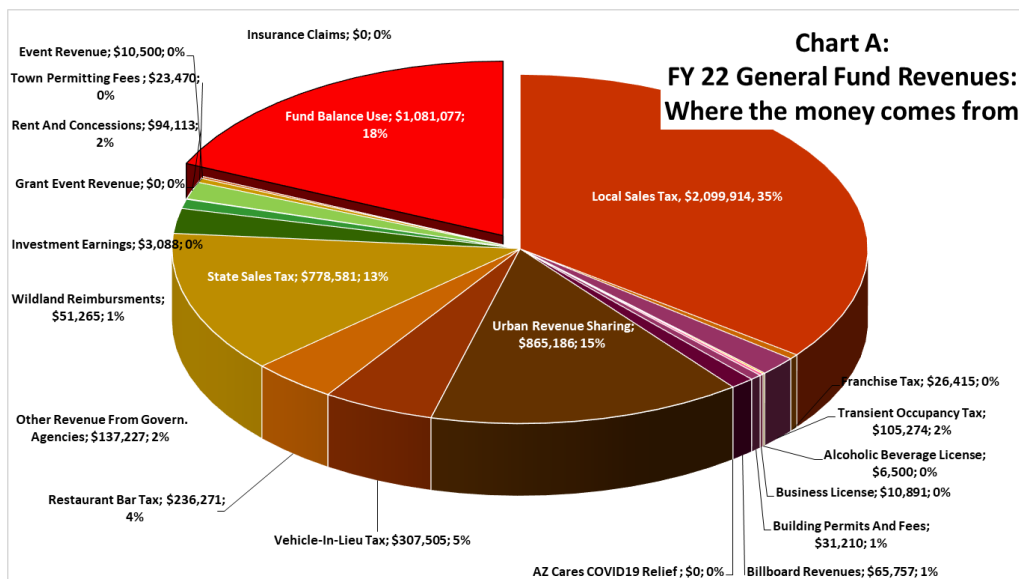
FUND OVERVIEW GENERAL FUND

GENERAL FUND REVENUES

The FY22 General Fund revenues are projected to be \$4,853,167. To meet expenditures, \$1,081,077 in carry forward fund balance from FY21 will be used in FY22 for a total of \$5,934,244 to balance the budget. This is not an optimal budget proposal and represents a recurring occurrence for the Town of Guadalupe. Annual revenues are less than expenditures requiring use of the fund balance. This is not a sustainable fiscal approach.

The primary revenue categories in the general fund are local taxes, including sales taxes for retail, restaurant, construction, and hotel bed taxes. State shared revenues earned by cities and towns based a population formula, such as shared sales tax, income tax, and auto lieu tax also contribute to general fund revenues. The primary increase is in the state shared sales taxes as the economy has improved in the State. The FY22 revenue projections includes an approximate \$177,471 state shared sales tax increase, \$15,000 state shared income tax increase and a \$3,500 auto lieu tax increase from FY21. Conversely, transient occupancy tax or hotel bed tax is projected to decrease by approximately \$250,00 from FY19 and FY20 amounts as a result of two of the three hotels in Guadalupe closing. FY21 comparisons were not considered due to the pandemic impacts the hotel industry.

Chart A illustrates FY22 General Fund revenues:

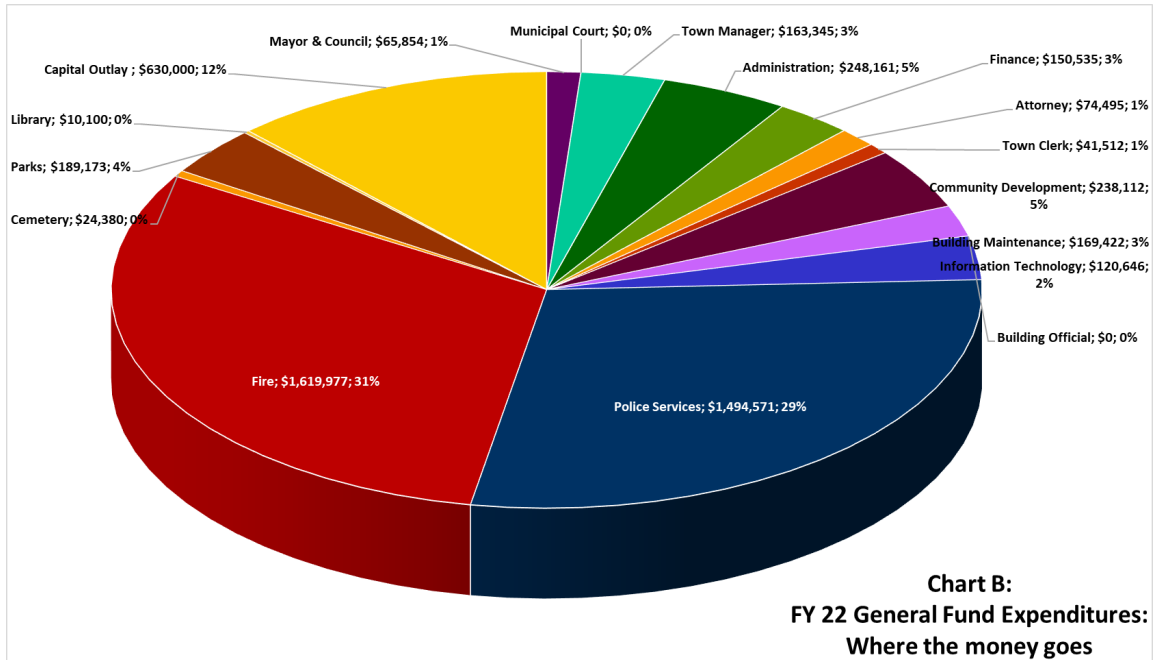


GENERAL FUND EXPENDITURES

The total General Fund expenditures total \$5,934,244 which is an 11% increase over the FY21 General Fund expenditure budget.

The Town of Guadalupe services are provided by 18 full time employees and 14 part time employees, not including the 27 reserve firefighters.

Chart B illustrates FY 22 General Fund expenditures by Town department:



The major additions/deletions to expenditures in the General Fund in the FY22 budget compared to the FY21 budget are as follows:

Overall: A 5% wage increase to all full time, part time and reserve employees beginning January 1, 2022 this is an increase of \$54,135 to the General Fund.

- **Mayor & Council** – No changes, budget remains at \$65,854; 1% of total FY22 General Fund budget.
- **Municipal Courts** – Decrease of \$49,280, Town of Guadalupe court services were contracted with the Cities of Goodyear and Tempe in FY21 for three-year terms respectively. Court operation expenses are eliminated from the General Fund.
- **Town Manager** – Increase of \$14,016 primarily due to a contractual salary increase for the Town Manager/Clerk.
- **Administration** – Decrease of \$101,200 primarily due to transferring the Promotora program expenses to the AZ Cares COVID19 Relief fund.
- **Transfer to Other Funds** – Increase of \$218,384 primarily due to transferring funds to HURF for the Town’s financial obligation to the Avenida del Yaqui Street renovation project and an increase in the municipal bond payment from \$287,350 to \$322,974.
- **Finance** – Increase of \$10,534 primarily due to increased audit service costs.
- **Town Attorney** – Increase of \$8,995 due to increase billable hours to address Town legal needs.
- **Town Clerk** – Increase of \$237 due pension rate adjustments.
- **Community Development** – Increase of \$109,495 due to adding a Code Enforcement Officer.
- **Information Technology** – Increase of \$60,957 primarily due to improved and updated software and computer security, support and services.
- **Building Safety** – The building safety cost center is proposed to be included in the Community Development cost center.
- **Building Maintenance** – Increase of \$47,211 primarily due to an increase in building repair needs and the estimate cost of \$54,000 for demolition of the Guad Building.

- **Police Department** – Decrease of \$561,471 primarily due to transferring the MCSO salary and wage expenses to the AZ Cares COVID19 Relief fund.
- **Fire Department** – Increase of \$282,070 primarily due an increase in reserve firefighter wages from an average of \$12.50 per hour to \$15.50 per hour and absorbing a greater percentage of SAFER grant funded firefighters.
- **Cemetery** – Increase of \$2,256 primarily due to personnel costs.
- **Parks** – Increase of \$6,742 primarily due to personnel costs.
- **Library** – Decrease of \$718.
- **Capital Outlay** – Increase of \$586,681 primarily due to including necessary capital improvement project costs of \$500,000 for Highline Canal lighting replacement, \$50,000 for Calle Vaou Nawi sidewalk segment, \$20,000 for Fire Station repairs, and \$60,000 for replacement public works equipment.

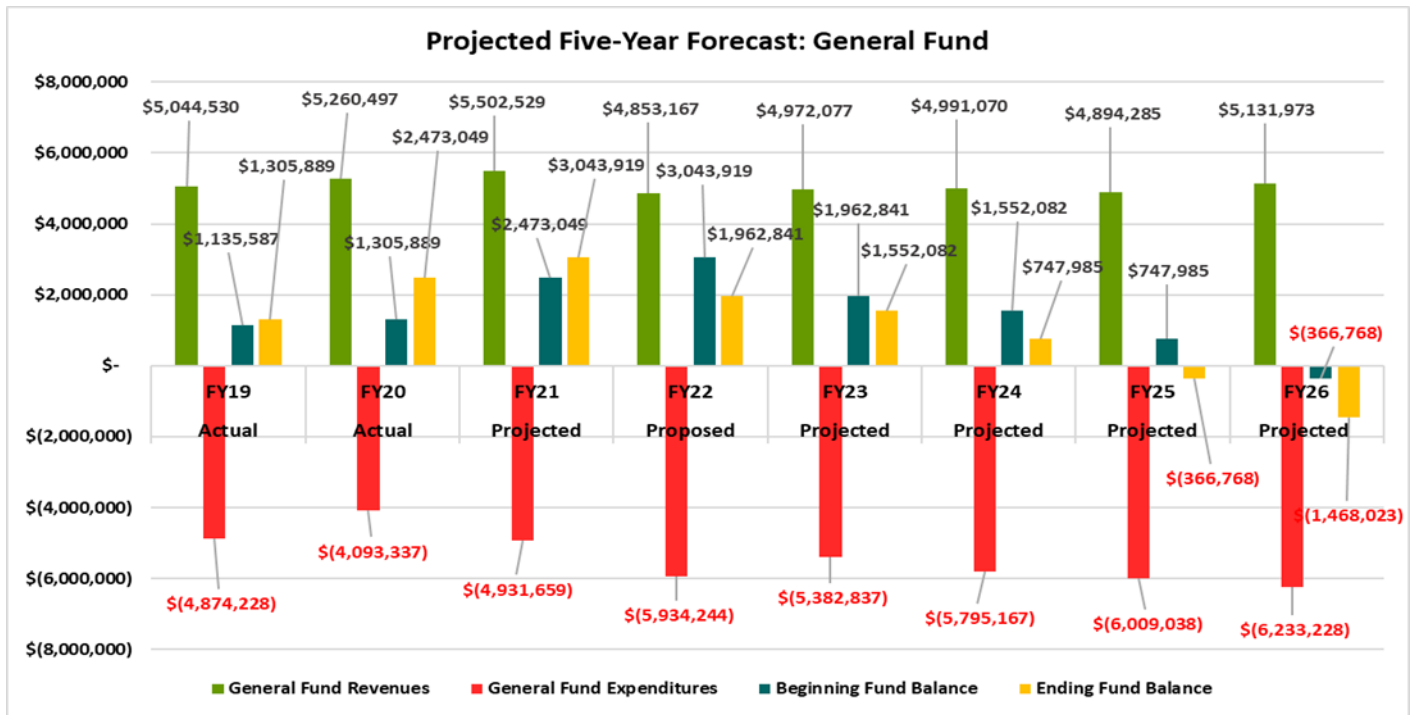
GENERAL FUND FIVE YEAR FORECAST

The five-year forecast for the General Fund project that expenditures to deliver current levels of Town services will exceed revenue annually as a result use of General Fund balance/reserves are needed to balance the annual budget. This is not fiscally sustainable on a long-term basis. The alternative is to eliminate current Town services, however few services choices exist. Any reduction in services would directly impact residents.

The following table and bar chart illustrate the General Fund five-year forecast revenue, expenditure and fund balance use. Projections indicate that the Town would realize a negative General Fund balance in FY25, should an increase in annual revenues received not occur. Should this forecast occur, approximately a reduction \$1.1M of Town General Fund expenditures would be required to balance the annual FY25 budget. This would prevent use of General Fund balance/reserve.

An expenditure reduction of \$1.1M equates to approximately 19% of the total General Fund budget. This suggests nearly 20% of service, program, and project expenditures would be eliminated.

Proposed Final FY2021-2022: Projected Five-Year General Fund Forecast								
	Actual	Actual	Projected	Proposed	Projected	Projected	Projected	Projected
	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26
General Fund Revenues	\$5,044,530	\$5,260,497	\$5,502,529	\$4,853,167	\$4,972,077	\$4,991,070	\$4,894,285	\$5,131,973
General Fund Expenditures	\$(4,874,228)	\$(4,093,337)	\$(4,931,659)	\$(5,934,244)	\$(5,382,837)	\$(5,975,267)	\$(6,009,083)	\$(6,233,228)
Beginning Fund Balance	\$1,135,587	\$1,305,889	\$2,473,049	\$3,043,919	\$1,962,841	\$1,552,082	\$747,985	\$(366,768)
Ending Fund Balance	\$1,305,889	\$2,473,049	\$3,043,919	\$1,962,841	\$1,552,082	\$747,985	\$(366,768)	\$(1,468,023)



HIGHWAY USER REVENUE FUND (HURF)

HURF REVENUES

HURF projected revenues of \$621,512 for FY22 result from two key sources: HURF funds of \$441,112 and \$179,400 from a one-time funding from the State Legislative for transportation needs. Additionally, HURF requires a General Fund transfer of \$178,989 to subsidized HURF expenses and balance the HURF budget.

HURF EXPENDITURES

The proposed FY HURF expenses are \$800,501, an increase of 30.4% over FY21. This is primarily due to the local match for the Avenida del Yaqui street renovation project.

LOCAL TRANSPORTATION ASSISTANCE FUND (LTAF)

LTAF REVENUES

LTAF projected revenues of \$37,508 for FY22 result from two key sources: HB 2565 Transit funds of \$16,740 and a transfer from the General Fund of \$20,768. The transfer from the General Fund is required to subsidized LTAF expenses and balance the LTAF budget.

LTAF EXPENDITURES

The LTAF expenditure of \$37,508 is \$536 less than FY21. The LTAF annual budget remains constant.

SENIOR CENTER FUND

SENIOR CENTER REVENUES

Senior Center projected revenues of \$254,599 for FY22 result from two key sources: an Area Agency for Aging grant of \$138,872 and a transfer from the General Fund of \$108,911. The transfer from the General Fund is required to subsidize Senior Center expenses and balance the Senior Center budget.

SENIOR CENTER EXPENDITURES

The Senior Center expenditure of \$254,599 is an increase of 5.4% over FY21 primarily due to adding a full time cook position, part time custodian position and recalibrating existing salary and wages.

COMMUNITY ACTION PROGRAM FUND

COMMUNITY ACTION PROGRAM (CAP) REVENUES

CAP projected revenues of \$130,397 for FY22 result from two primary sources: Maricopa County Assistance funds of \$105,000 and a transfer from the General Fund of \$21,912. The transfer from the General Fund is required to subsidize CAP expenses and balance the CAP budget.

CAP EXPENDITURES

The CAP expenditure of \$130,397 is a decrease of \$13,157 or 9.2% compared to the FY 21 amount of \$143,553 primarily due to eliminating CAP advertising expenses.

HOUSING FUND

HOUSING REVENUES

FY22 Housing projected revenues are proposed at \$0.00 as a result of eliminating this fund because the Town has not had a viable housing program for more than 10 years.

HOUSING EXPENDITURES

A FY 22 Housing expenditure of \$67,000 is proposed to be allocated to the Guadalupe Community Development Corporation (GCDC), a non-profit presently responsible for building affordable housing in Guadalupe. The Town is presently under contract with the GCDC.

MERCADO FUND

MERCADO REVENUES

Mercado projected revenues of \$140,994 is a decrease of \$24,550 or 13.7% compared to FY21 primarily due to a loss of rental income and recalibrating the revenues. Key sources of revenue are rents, utilities billed and use of retained earnings from the fund balance.

MERCADO EXPENDITURES

The Mercado expenditure of \$182,848 is an increase of \$3,899 or 2.2% compared FY 21. Key Mercado recurring expenses include: \$48,537 for electricity, \$41,055 for building repairs, \$10,000 for contractual services and \$10,200 for water and sewer.

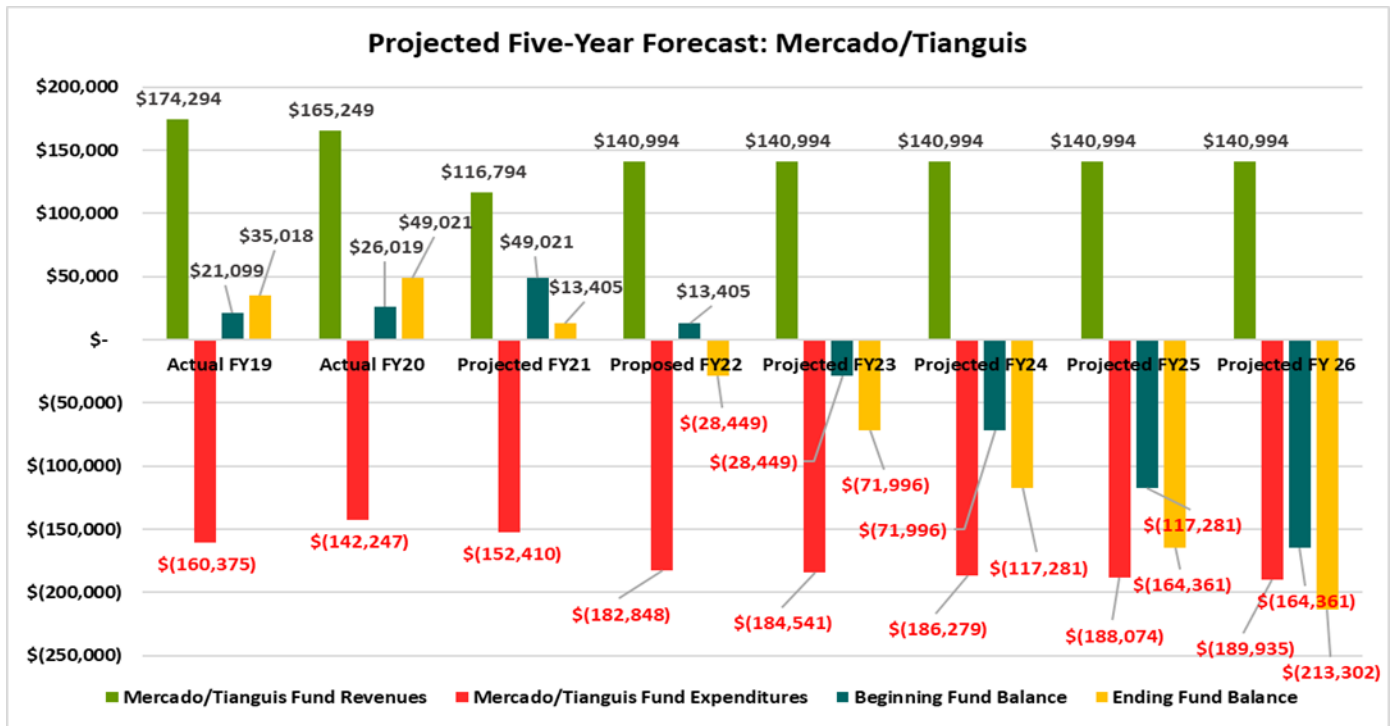
MERCADO FIVE YEAR FORECAST

The FY22 Mercado annual budget projects expenditures exceeding revenues by \$42,000 requiring the use of the entire \$13,405 fund balance. Should this result, the Mercado fund would realize a \$28,449 deficit at the end of FY22. This would require a policy decision by Town Council of using General Fund monies to subsidize the Mercado fund.

Additionally, the Mercado five year forecast only includes \$41,000 annually for building repairs. Presently, the Mercado, built in 1982, is in need of roof, electrical, plumbing and HVAC repairs. The future of the Mercado becomes a second policy question for Town Council.

As illustrated in the table and bar chart, the five-year forecast projects an approximate annual deficit of \$40,000 for the Mercado.

Proposed Final FY2021-2022: Projected Five-Year Mercado Fund Forecast								
	Actual	Actual	Projected	Proposed	Projected	Projected	Projected	Projected
	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26
Mercado Fund Revenues	\$174,294	\$165,249	\$116,794	\$140,994	\$140,994	\$140,994	\$140,994	\$140,994
Mercado Fund Expenditures	\$(160,375)	\$(142,247)	\$(152,410)	\$(182,848)	\$(184,541)	\$(186,279)	\$(188,074)	\$(189,935)
Beginning Fund Balance	\$21,099	\$26,019	\$49,021	\$13,405	\$(28,449)	\$(71,996)	\$(117,281)	\$(164,361)
Ending Fund Balance	\$35,018	\$49,021	\$13,405	\$(28,449)	\$(71,996)	\$(117,281)	\$(164,361)	\$(213,302)



SEWER FUND

SEWER REVENUES

FY 22 Sewer fund projected revenues of \$161,818 result from two key sources: user fees of \$82,290 and prior year earnings balance of \$76,898. The FY22 sewer fund is 75% less than the prior year as a result of not being awarded a CDBG grant fund for sewer system repairs. In FY21 the Town received a \$517,128 grant from sewer system repairs, this did not occur in FY22.

SEWER EXPENDITURES

The Sewer fund expenditure of \$161,818 is a \$504,867 decrease from FY21 due to the lack of an award of a grant project. More importantly, the sewer fund annually relies on use of its fund balance to balance this fund budget. The annual expenditures exceed the annual revenues. A key cost is repair of sewer lines and sewer system facilities. The system is more than 40 years old, and repairs are annually required as the system ages and obstruction occur. FY22 budget includes \$70,000 for expected repairs based on previous year repair expenditures.

SEWER FUND ANALYSIS

The five-year Sewer Fund forecast project expenditures exceeding revenues annually, requiring use of the fund balance to balance the annual budget. It is projected that approximately \$80,000 annually are needed to balance the budget. As a result, the sewer fund balance will decrease from \$913,572 to \$493,109 over the next five years, a reduction of \$420,463. This is not a sound or sustainable fiscal practice. The \$6.00 per month utility customer sewer fee which generates the \$82,920 annually must be reviewed.

SEWER FIVE YEAR FORECAST

The FY22 Sewer annual budget projects expenditures exceeding revenues by \$76,898 requiring the use of the fund balance to balance the annual budget. The primary reason for this annual short fall is allocations \$71,000 to sewer system repairs. Annually, sewer lines rupture, are obstructed and need repair. This amount is budgeted for expected but unknown repair needs. This amount is budgeted for needed repairs in response to system failures. The fewer repairs needed annually; the less monies will be spent. However, nothing is budgeted for preventive maintenance projects for the system built in 1977 and 1978.

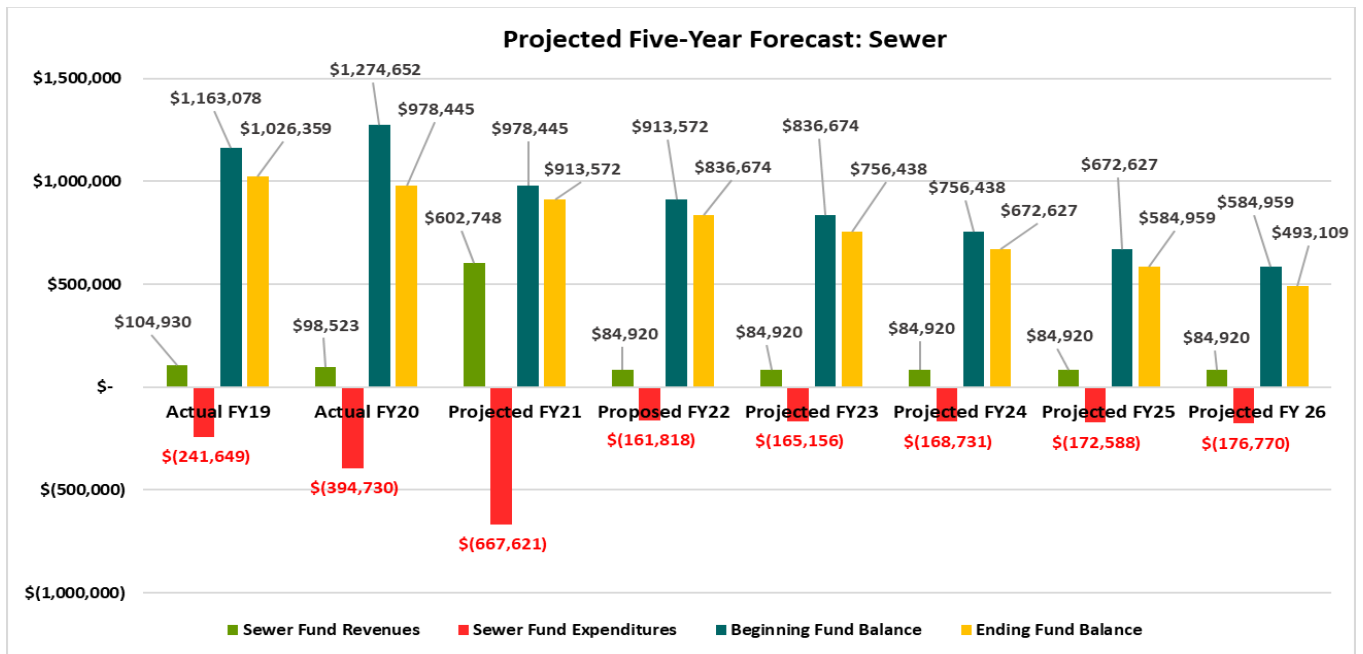
The five-year forecast projects approximately \$72,000 annually for repairs. Should this amount be needed annually over the next five years; the sewer fund balance is projected to decrease by \$343,565 or 41%. Similar to other funds, this is not sustainable over the long term.

The revenue source for the sewer fund is the \$6.00 monthly fee for sewer utility accounts paid by Town residents and businesses. This amount has been consistent for years.

Consideration of increasing the monthly \$6.00 fee would require a policy decision by Town Council.

As illustrated in the table and bar chart, the five-year forecast projects an approximate annual deficit of approximately \$80,000 should all budgeted repair monies be spent.

Proposed Final FY2021-2022: Projected Five-Year Sewer Fund Forecast								
	Actual	Actual	Projected	Proposed	Projected	Projected	Projected	Projected
	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26
Sewer Fund Revenues	\$104,930	\$98,523	\$602,748	\$84,920	\$84,920	\$84,920	\$84,920	\$84,920
Sewer Fund Expenditures	\$(241,649)	\$(394,730)	\$(667,621)	\$(161,818)	\$(165,156)	\$(168,731)	\$(172,588)	\$(176,770)
Beginning Fund Balance	\$1,163,078	\$1,274,652	\$978,445	\$913,572	\$836,674	\$756,438	\$672,627	\$584,959
Ending Fund Balance	\$1,026,359	\$978,445	\$913,572	\$836,674	\$756,438	\$672,627	\$584,959	\$493,109



SOLID WASTE FUND

SOLID WASTE REVENUES

Solid waste fund projected revenues of \$354,820 for FY22 result from two key sources: user fees of \$326,184 and contract revenue sharing of \$27,836.

SOLID WASTE EXPENDITURES

The Solid Waste fund FY 22 expenditure is \$350,387 which funds the residential and bulk refuse collection by the contracted service provided.

SOLID WASTE ANALYSIS

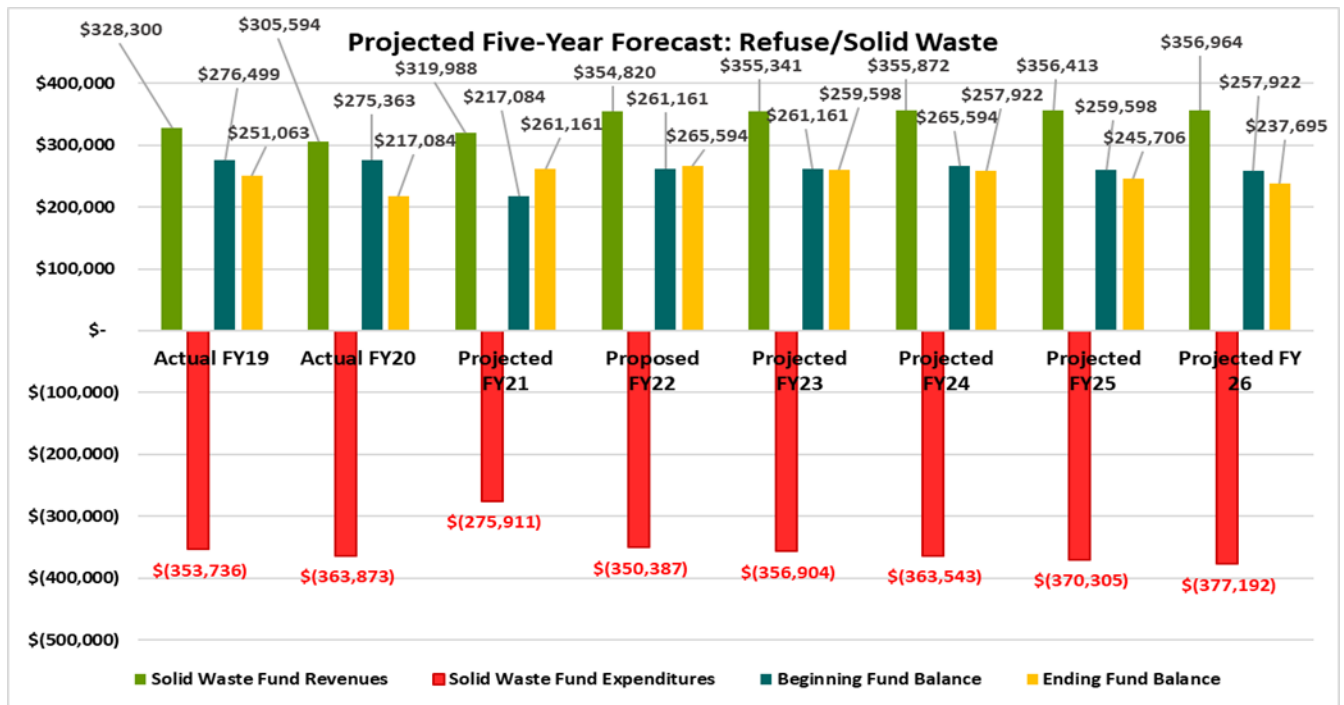
The Town Council approved consideration a 15% fee increase effective July 1, 2021. This increase will be considered at the June 24, 2021 Town Council meeting. Should this become effective solid waste revenues are forecasted to exceed expenditures until 2030. Should this increase not result, expenditures are projected to exceed revenues beginning in FY23.

SOLID WASTE FIVE YEAR FORECAST

As illustrated in the table and bar chart, the five-year forecast projects an approximate annual deficits increasing from \$1,500 in FY23 to \$20,000 in FY 26. This projection is based on the current service rate of \$20.75 monthly for standard one bin service – twice weekly pick up.

Proposed Final FY2021-2022: Projected Five-Year Solid Waste Fund Forecast

	Actual FY19	Actual FY20	Projected FY21	Proposed FY22	Projected FY23	Projected FY24	Projected FY25	Projected FY26
Solid Waste Fund Revenues	\$328,300	\$305,594	\$319,988	\$354,820	\$355,341	\$355,872	\$356,413	\$356,964
Solid Waste Fund Expenditures	\$(353,736)	\$(363,873)	\$(275,911)	\$(350,387)	\$(356,904)	\$(363,543)	\$(370,305)	\$(377,192)
Beginning Fund Balance	\$276,499	\$275,363	\$217,084	\$261,161	\$261,161	\$265,594	\$259,598	\$257,922
Ending Fund Balance	\$251,063	\$217,084	\$261,161	\$265,594	\$259,598	\$257,922	\$245,706	\$237,695



MUNICIPAL PROPERTY CORPORATION FUND

MUNICIPAL PROPERTY CORPORATION (MPR) REVENUES

The MPR does not realize revenues. A transfer from the General Fund is used annually to fund MPR expenses.

MPR EXPENDITURES

The MPR expenditure of \$322,974 is a combination of the bond principal and interest.

GRANT FUND

GRANT REVENUES

Projected grant revenues of \$11,717,665 is an increase of \$9,995,697-or 622% compared to FY21 due to increasing grant requests. Grant revenues are based on award of grants, presently only the SAFER Fire Fighter grant has been awarded as it is a multi-year grant. All other grant revenues have yet to be realized. Applications for the individual grant requests for specific Town needs listed have been submitted to respective agency but have not yet been awarded. Additionally, \$1.26M of grant capacity has been budgeted should other grant opportunities be available.

GRANT EXPENDITURES

All grant expenditures align with grant revenues. Grants are awarded for specific purposes, approved by Council, and must be used accordingly. Grants are used for specific purposes as awarded.

AZ CARES COVID19 RELIEF FUND

AZ CARES COVID19 RELIEF FUND REVENUES

The Town received \$791,128 in Federal Cares COVID19 Relief funds through the State of Arizona in FY22 and will receive the same amount in FY23.

AZ CARES COVID19 RELIEF FUND REVENUES

FY22 expenses eligible under COVID19 Relief requirements are \$513,000 police contract wages; \$125,128 employee hazard pay; \$28,000 resident utility assistance; \$20,000 Guadalupe business assistance; \$105,000 Promotora program and services, totaling \$791,128.

COVID19 RELIEF FUND

COVID19 RELIEF FUNDS REVENUES

For FY22, no COVID19 Relief Funds beyond AZ CARES FUNDS are presently budgeted.

COVID19 RELIEF FUNDS EXPENDITURES

For FY22, due to no revenues, no expenditures are budgeted.

FY22 BUDGET SUMMARY

The Town of Guadalupe will work diligently to deliver services, programs and projects given the limited, resources and funds. However, the Town of Guadalupe's financial future remains concerning: The five-year forecasts yield the same underlying budget message as previous years:

- Annual Town expenditures are forecasted to exceed revenues received.
- Continued use of fund reserves and fund balances to balance annual budgets is not financially sustainable.
- Use of fund balances does not establish a sustainable fiscal future where current levels of Town services can be maintained.
- Economic investment where sustainable, recurring revenue streams are realized are needed.



Town of Guadalupe

Proposed Final Annual Budget Fiscal Year 2021-2022



Town of Guadalupe *Arizona*
WHERE THREE CULTURES FLOURISH

Town Council Meeting: June 24, 2021

FY22 Proposed Final Annual Budget & Five-Year Forecast of All Funds

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FY22 Proposed Final Annual Budget & Five-Year Forecast of All Funds

		2019	2020	2021	2021	2022	2023	2024	2025	2026
		Actual	Actual	Budget	Projected	Proposed	Projected	Projected	Projected	Projected
General Fund Revenues										
01 General Fund	4110 Local Sales Tax	2,127,077	2,129,620	1,498,817	1,962,536	2,099,914	2,141,702	2,133,778	2,147,647	2,201,338
01 General Fund	4120 Franchise Tax	26,303	25,124	26,697	25,902	26,415	26,375	26,394	26,700	27,127
01 General Fund	4180 Transient Occupancy Tax	364,824	340,727	101,226	178,770	105,274	84,619	88,850	88,850	88,850
01 General Fund	4210 Alcoholic Beverage License	6,450	4,800	6,728	6,500	6,500	6,500	6,500	6,500	6,500
01 General Fund	4220 Restaurant Bar Tax	292,579	286,495	159,663	225,020	236,271	248,085	260,489	273,513	287,189
01 General Fund	4230 Business License	10,425	9,880	10,957	10,891	10,891	10,891	10,891	10,891	10,891
01 General Fund	4250 Building Permits And Fees	21,474	46,178	39,527	38,379	31,210	35,351	32,781	32,781	32,781
01 General Fund	4260 Billboard Revenues	64,174	74,570	63,081	64,078	65,757	66,296	80,929	80,929	80,929
01 General Fund	4300 AZ-Cares Act Fund Allowance	0	0	761,282	761,282	0	0	0	0	0
01 General Fund	4340 Urban Revenue Sharing	790,177	853,088	947,663	947,613	865,186	889,973	849,998	742,422	843,554
01 General Fund	4360 State Sales Tax	656,929	681,696	601,110	688,347	778,581	812,215	840,643	874,016	908,715
01 General Fund	4380 Other Revenue From Govern. Agencies	157,035	124,898	304,538	137,227	137,227	137,227	137,227	37,227	37,227
	4380 Wildland Reimbursements	75,176	58,755	50,000	0	51,265	51,339	51,414	51,494	51,571
01 General Fund	4390 Vehicle-In-Lieu Tax	280,769	279,535	304,005	314,935	307,505	327,062	347,340	375,579	406,113
01 General Fund	4810 Traffic Fines	19,922	27,846	0	0	0	0	0	0	0
01 General Fund	4840 Appearance Bonds	1,450	413	0	269	0	0	0	0	0
01 General Fund	4850 Jcef Revenues	6,144	60,155	0	21,657	0	0	0	0	0
01 General Fund	4910 Investment Earnings	20,161	12,795	14,554	8,791	3,088	2,440	2,440	2,440	2,440
01 General Fund	4920 Rent And Concessions	89,475	93,880	86,477	86,774	94,113	95,306	80,845	105,737	107,792
01 General Fund	4950 Town Permitting Fees	16,722	16,056	21,714	23,558	23,470	25,146	27,846	23,583	23,583
	4950 Insurance Claims	0	103,486	0	0	0	0	0	0	0
	4960 Grant Event Revenue	0	20,000	0	0	0	0	0	0	0
01 General Fund	4960 Event Revenue	17,264	10,500	30,199	0	10,500	11,550	12,705	13,976	15,373
	Fund Balance Forward	0	0	318,481	0	0	0	0	0	0
		5,044,530	5,260,497	5,346,719	5,502,529	4,853,167	4,972,077	4,991,070	4,894,285	5,131,973

FY22 Proposed Final Annual Budget & Five-Year Forecast of All Funds

		2019	2020	2021	2021	2022	2023	2024	2025	2026
		Actual	Actual	Budget	Projected	Proposed	Projected	Projected	Projected	Projected
Mayor & Council										
8010 Mayor And Council	6020 Salaries	59,500	58,800	58,800	60,124	58,800	58,800	58,800	58,800	58,800
8010 Mayor And Council	6110 Fica	4,552	4,498	4,498	4,600	4,498	4,498	4,498	4,498	4,498
8010 Mayor And Council	6120 Pension	0	0	0	0	0	0	0	0	0
8010 Mayor And Council	6140 Workmen'S Compensation	287	227	235	205	235	235	235	235	235
8010 Mayor And Council	6150 Group Health Insurance	0	0	0	0	0	0	0	0	0
Sub-Total Personnel Costs		64,339	63,525	63,533	64,929	63,533	63,533	63,533	63,533	63,533
8010 Mayor And Council	6211 Office Supplies	445	47	403	140	411	419	428	436	445
8010 Mayor And Council	6212 Printing And Duplicating	94	261	203	352	420	429	437	446	455
8010 Mayor And Council	6228 Operating Expense	0	0	0	0	0	0	0	0	0
8010 Mayor And Council	6240 Small Tools & Equipment	0	0	202	116	202	206	210	215	219
8010 Mayor And Council	6451 Telephone Expense	1,111	1,135	1,135	1,198	1,203	1,222	1,269	1,295	1,321
8010 Mayor And Council	6452 Postage & Mailing	0	0	100	19	19	20	20	21	21
8010 Mayor And Council	6501 Travel Expense	0	0	0	0	0	0	0	0	0
8010 Mayor And Council	6502 Mileage Reimbursement	0	0	0	0	0	0	0	0	0
8010 Mayor And Council	6703 Dues, Subscriptions And Memberships	0	0	0	0	0	0	0	0	0
8010 Mayor And Council	6707 Meetings And Business Entertainment	234	154	0	55	56	57	59	60	61
8010 Mayor And Council	6708 Miscellaneous Charges	0	70	0	10	10	10	11	11	11
8010 Mayor And Council	6750 Conferences And Training	135	0	0	0	0	0	0	0	0
Sub-Total Operating Supplies & Svcs		2,019	1,667	2,043	1,890	2,321	2,363	2,434	2,484	2,533
TOTALS FOR 8010 Mayor And Council		66,358	65,192	65,576	66,819	65,854	65,896	65,967	66,017	66,066
8030 Municipal Court		198,550	205,377	49,280	49,279	0	0	0	0	0

FY22 Proposed Final Annual Budget & Five-Year Forecast of All Funds

		2019	2020	2021	2021	2022	2023	2024	2025	2026
		Actual	Actual	Budget	Projected	Proposed	Projected	Projected	Projected	Projected
Town Manager										
8040 Town Manager	6020 Salaries	81,971	78,421	80,583	62,210	95,461	95,461	95,461	95,461	95,461
8040 Town Manager	6040 Fees For Services	0	0	0	0	0	0	0	0	0
8040 Town Manager	6110 Fica	5,891	5,551	6,165	4,500	7,303	7,303	7,303	7,303	7,303
8040 Town Manager	6120 Pension	7,939	8,628	9,847	7,226	11,665	11,933	12,171	12,410	12,649
8040 Town Manager	6140 Workmen'S Compensation	412	312	322	188	381	381	381	381	381
8040 Town Manager	6150 Group Health Insurance	18,739	20,281	23,872	18,531	23,872	27,133	30,845	35,072	39,884
8040 Town Manager	6160 Unemployment Insurance	164	40	413	192	413	425	436	448	459
8040 Town Manager	6170 Life Insurance Expense	77	81	103	93	103	103	104	104	105
Sub-Total Personnel Costs		115,193	113,314	121,305	92,940	139,198	142,739	146,701	151,179	156,242
8040 Town Manager	6211 Office Supplies	737	199	168	118	138	140	146	146	149
8040 Town Manager	6212 Printing And Duplicating	1,260	866	711	435	537	547	569	569	581
8040 Town Manager	6213 Newsletters & Publishing	0	0	0	12	0	0	0	0	0
8040 Town Manager	6228 Operating Expense	476	308	412	108	151	154	157	160	163
8040 Town Manager	6240 Small Tools & Equipment	0	272	0	0	0	0	0	0	0
8040 Town Manager	6411 Auditing Services	0	71	72	72	0	0	0	0	0
8040 Town Manager	6416 Professional Services	25,000	1,156	10,000	8,846	10,000	10,153	10,549	10,760	10,976
8040 Town Manager	6451 Telephone Expense	2,505	2,612	2,513	3,202	3,124	3,172	3,296	3,362	3,429
8040 Town Manager	6452 Postage & Mailing	472	300	459	369	395	401	416	425	433
8040 Town Manager	6501 Travel Expense	0	0	0	0	0	0	0	0	0
8040 Town Manager	6502 Mileage Reimbursement	201	0	0	0	0	0	0	0	0
8040 Town Manager	6510 Advertising Expense	10	0	0	0	0	0	0	0	0
8040 Town Manager	6532 Vehicle	477	477	495	488	495	502	522	533	543
8040 Town Manager	6703 Dues, Subscriptions And Memberships	8,611	10,062	10,395	8,998	9,307	9,449	9,818	10,014	10,214
8040 Town Manager	6706 Maintenance Contracts	0	0	0	0	0	0	0	0	0
8040 Town Manager	6707 Meetings And Business Entertainment	344	85	0	0	0	0	0	0	0
8040 Town Manager	6708 Miscellaneous Charges	220	0	0	0	0	0	0	0	0
8040 Town Manager	6709 Contractual Services	14,534	17,874	0	0	0	0	0	0	0
8040 Town Manager	6710 Equipment Repair Services	0	0	0	0	0	0	0	0	0
8040 Town Manager	6750 Conferences And Training	189	6	0	0	0	0	0	0	0
8040 Town Manager	6760 Equipment Replacement Reserve	0	0	0	0	0	0	0	0	0
8040 Town Manager	6860 Machinery And Equipment	0	0	0	0	0	0	0	0	0
8040 Town Manager	6911 Lease Payment	0	0	0	0	0	0	0	0	0
8040 Town Manager	{Others}	0	0	0	0	0	0	0	0	0
Sub-Total Operating Supplies & Svcs		55,036	34,288	25,225	22,648	24,147	24,518	25,473	25,969	26,488
TOTALS FOR 8050 TOWN MANAGER		170,229	147,602	146,530	115,588	163,345	167,257	172,174	177,148	182,730

FY22 Proposed Final Annual Budget & Five-Year Forecast of All Funds

		2019	2020	2021	2021	2022	2023	2024	2025	2026
		Actual	Actual	Budget	Projected	Proposed	Projected	Projected	Projected	Projected
Administration										
8050 Administration	6414 Legal Services	24,404	16,605	0	0	0	0	0	0	0
8050 Administration	6531 Liability Insurance	30,796	52,886	55,298	59,605	64,414	65,400	67,950	69,309	70,696
8050 Administration	6708 Miscellaneous Charges	0	1001	0	0	0	0	0	0	0
8050 Administration	6709 Covid Support Team	0	2,810	125,000	120,000	0	0	0	0	0
8050 Administration	6712 Prisoner Jail Expense	41,107	24,370	46,000	16,706	46557	47269	49112	50095	51097
8050 Administration	6713 Animal Control Services	27,600	30,360	31,784	34,665	31,271	32,209	33,175	34,170	35,196
8050 Administration	6714 Dead Dog Removal	1,995	2,660	2,465	1,966	2,077	2,109	2,191	2,235	2,279
8050 Administration	6715 DOR Funding	15,653	17,253	17,598	17,074	17,281	17,545	18,229	18,594	18,966
8050 Administration	6780 Recognition And Awards	435	0	0	0	0	0	0	0	0
6781 Celebration Exp. Special Events		4,950	2,334	0	0	27000	25700	24434	15203	22007
6781 Celebration Exp. Sheriff		50,995	15,639	65000	14,000	40000	40000	40000	40000	40000
6781 Celebration Exp. Guad Days		7,855	7,191	0	0	0	0	0	8000	0
6781 Celebration Exp. Christmas		15,174	17,310	10000	14,248	18000	21000	24000	27000	30000
8050 Administration	6782 Election Expense	198	0	0	0	0	0	0	0	0
8050 Administration	6786 Contingency/Emergency	0	0	0	0	0	0	0	0	0
8050 Administration	6788 Old Town Hall Insurance	1,608	1,268	2,445	1,961	0	0	0	0	0
8050 Administration	6911 Lease Payment	1,520	1500	0	920	1561	1592	1624	1656	1689
TOTALS FOR 8050 ADMINISTRATION		224,290	193,187	355,590	281,145	248,161	252,824	260,715	266,262	271,930

Transfer To Other Funds										
6999 Grant Fund		0	0	45,000	0	40,000	0	0	0	0
6999 HURF		32,205	0	0	146,164	178,989	99,032	99,931	101,453	103,711
6999 LTAF		16,742	20,641	21,443	24,662	20,768	21,417	22,117	22,883	23,722
6999 Senior Center		66,357	87,034	97,075	99,029	108,911	113,047	117,216	121,699	126,547
6999 CAP		59,208	52,320	68,554	56,301	21,912	79,502	82,409	85,678	89,363
6999 COVID/FEMA-PYT		0	0	0	52,704	0	0	0	0	0
6999 State CARES ACT		0	0	0	761,282					
6999 Tianguis-See Tianguis		0	0	0	0	0	0	0	0	0
6999 MPC-Bond		292,245	18,701	287,350	287,327	322,974	312,244	0	0	0
TOTALS FOR 6999 Transfer to Other Funds		466,757	178,696	519,422	1,427,469	693,554	625,242	321,673	331,713	343,343

FY22 Proposed Final Annual Budget & Five-Year Forecast of All Funds

		2019	2020	2021	2021	2022	2023	2024	2025	2026
		Actual	Actual	Budget	Projected	Proposed	Projected	Projected	Projected	Projected
Finance										
8060 Finance Department	6020 Salaries	82,056	84,218	82,091	73,036	84,144	84,144	84,144	84,144	84,144
8060 Finance Department	6110 Fica	6,259	6,352	6,280	5,498	6,437	6,437	6,437	6,437	6,437
8060 Finance Department	6120 Pension	9,359	9,836	10,032	8,740	10,282	10,518	10,728	10,939	11,149
8060 Finance Department	6140 Workmen'S Compensation	405	336	328	251	336	336	336	336	336
8060 Finance Department	6150 Group Health Insurance	11,658	13,615	15,200	12,620	15,200	17,480	20,102	23,118	26,585
8060 Finance Department	6160 Unemployment Insurance	80	33	330	106	330	339	348	358	367
8060 Finance Department	6170 Life Insurance Expense	74	85	82	81	82	83	83	83	84
Sub-Total Personnel Costs		109,891	114,475	114,343	100,332	116,811	119,337	122,178	125,415	129,102
8060 Finance Department	6211 Office Supplies	710	496	656	536	609	621	634	646	659
8060 Finance Department	6212 Printing And Duplicating	2,184	546	369	865	1,400	1,428	1,456	1,486	1,515
8060 Finance Department	6228 Operating Expense	1	26	0	0	0	0	0	0	0
8060 Finance Department	6240 Small Tools & Equipment	0	0	0	0	0	0	0	0	0
8060 Finance Department	6411 Auditing Services	14,561	16,440	17,805	20,634	24,058	24,417	25,017	25,617	26,346
8060 Finance Department	6416 Professional Services	0	0	0	0	0	0	0	0	0
8060 Finance Department	6451 Telephone Expense	340	469	430	424	432	439	456	465	474
8060 Finance Department	6452 Postage & Mailing	985	944	832	1,411	1,800	1,827	1,899	1,937	1,975
8060 Finance Department	6501 Travel Expense	0	0	0	0	0	0	0	0	0
8060 Finance Department	6502 Mileage Reimbursement	0	0	0	0	0	0	0	0	0
8060 Finance Department	6510 Advertising Expense	0	0	0	0	0	0	0	0	0
8060 Finance Department	6703 Dues, Subscriptions And Memberships	60	1,060	1,073	1,011	1,125	1,143	1,187	1,211	1,235
8060 Finance Department	6706 Maintenance Contracts	537	537	542	565	580	589	612	624	636
8060 Finance Department	6707 Meetings And Business Entertainment	0	28	0	0	0	0	0	0	0
8060 Finance Department	6708 Miscellaneous Charges	3,148	3,744	3,951	9,205	3,705	3,762	3,909	3,987	4,067
8060 Finance Department	6709 Contractual Services	208	0	0	0	0	0	0	0	0
8060 Finance Department	6710 Equipment Repair Services	0	0	0	0	0	0	0	0	0
8060 Finance Department	6720 Contract Labor	0	0	0	0	0	0	0	0	0
8060 Finance Department	6750 Conferences And Training	0	0	0	15	15	15	16	16	17
8060 Finance Department	6860 Machinery And Equipment	0	0	0	0	0	0	0	0	0
Sub-Total Operating Supplies & Svcs		22,734	24,290	25,658	34,666	33,724	34,241	35,186	35,989	36,924
TOTALS FOR 8060 Finance Department		132,625	138,765	140,001	134,998	150,535	153,578	157,364	161,404	166,026

FY22 Proposed Final Annual Budget & Five-Year Forecast of All Funds

		2019	2020	2021	2021	2022	2023	2024	2025	2026
		Actual	Actual	Budget	Projected	Proposed	Projected	Projected	Projected	Projected
Town Attorney										
8070 Town Attorney	6211 Office Supplies	564	226	500	271	312	318	325	331	338
8070 Town Attorney	6414 Legal Services	42,283	47,565	55,000	61,714	64,183	66,750	69,420	72,197	75,085
8070 Town Attorney	6415 Special Legal Services	0	0	10,000	6,324	10,000	10,153	10,549	10,760	10,975
8070 Town Attorney	6416 Professional Services	77,297	58,611	0	0	0	0	0	0	0
TOTALS FOR 8070 Town Attorney		120,144	106,402	65,500	68,309	74,495	77,221	80,294	83,288	86,398

Town Clerk										
8080 Town Clerk	6020 Salaries	21,912	25,213	26,000	22,107	29,720	29,720	29,720	29,720	29,720
8080 Town Clerk	6110 Fica	1,703	1,929	1,989	1,684	2,274	2,274	2,274	2,274	2,274
8080 Town Clerk	6120 Pension	2,344	2,625	2,711	2,210	3616	3616	3616	3616	3616
8080 Town Clerk	6140 Workmen'S Compensation	109	101	104	76	119	119	119	119	119
8080 Town Clerk	6150 Group Health Insurance	0	0	0	0	0	0	0	0	0
8080 Town Clerk	6160 Unemployment Insurance	61	25	252	82	252	259	266	273	280
8080 Town Clerk	6170 Life Insurance Expense	0	0	0	0	0	0	0	0	0
Sub-Total Personnel Costs		26,129	29,893	31,056	26,159	35,981	35,988	35,995	36,002	36,009
8080 Town Clerk	6211 Office Supplies	121	49	174	121	144	147	150	153	156
8080 Town Clerk	6212 Printing And Duplicating	4,678	6,006	2,070	1,568	1,617	1,649	1,682	1,716	1,750
8080 Town Clerk	6228 Operating Expense	0	0	124	76	78	79	81	82	84
8080 Town Clerk	6240 Small Tools & Equipment	0	0	0	0	0	0	0	0	0
8080 Town Clerk	6416 Professional Services	83	0	0	0	0	0	0	0	0
8080 Town Clerk	6451 Telephone Expense	160	164	177	177	179	182	189	193	197
8080 Town Clerk	6452 Postage & Mailing	326	710	660	412	700	711	738	753	768
8080 Town Clerk	6501 Travel Expense	0	0	0	0	0	0	0	0	0
8080 Town Clerk	6502 Mileage Reimbursement	0	55	0	0	0	0	0	0	0
8080 Town Clerk	6510 Advertising Expense	534	530	224	530	536	545	566	577	589
8080 Town Clerk	6703 Dues, Subscriptions And Memberships	195	180	51	180	182	185	192	196	200
8080 Town Clerk	6706 Maintenance Contracts	0	0	0	0	0	0	0	0	0
8080 Town Clerk	6707 Meetings And Business Entertainment	154	0	117	48	49	49	51	52	53
8080 Town Clerk	6708 Miscellaneous Charges	108	0	0	0	0	0	0	0	0
8080 Town Clerk	6709 Contractual Services	3,940	53	0	0	0	0	0	0	0
8080 Town Clerk	6710 Equipment Repair Services	0	0	0	0	0	0	0	0	0
8080 Town Clerk	6750 Conferences And Training	350	90	122	6	6	6	6	7	7
8080 Town Clerk	6782 Election Expense	1467	3,338	6,500	2,000	2040	6500	2000	6500	6500
8080 Town Clerk	6860 Machinery And Equipment	0	0	0	0	0	0	0	0	0
Sub-Total Operating Supplies & Svcs		12,116	11,175	10,219	5,118	5,531	10,053	5,655	10,229	10,304
TOTALS FOR 8080 Town Clerk		38,245	41,068	41,275	31,277	41,512	46,041	41,650	46,231	46,313

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		2019	2020	2021	2021	2022	2023	2024	2025	2026
		Actual	Actual	Budget	Projected	Proposed	Projected	Projected	Projected	Projected
Community Development										
8090 Community Development Administration	6020 Salaries	23,610	23,818	23,782	22,418	24,376	24,376	24,376	24,376	24,376
8090 Community Development Administration	6110 Fica	1,791	1,786	1,819	1,697	1,865	1,865	1,865	1,865	1,865
8090 Community Development Administration	6120 Pension	2,714	2,831	2,906	2,734	2,979	3,047	3,108	3,169	3,230
8090 Community Development Administration	6140 Workmen'S Compensation	116	95	104	79	119	119	119	119	119
8090 Community Development Administration	6150 Group Health Insurance	5,824	5,124	5,802	4,298	5,802	6,672	7,673	8,823	10,147
8090 Community Development Administration	6160 Unemployment Insurance	30	13	126	63	126	130	133	136	140
8090 Community Development Administration	6170 Life Insurance Expense	27	31	31	31	31	32	32	32	32
Sub-Total Personnel Costs		34,112	33,698	34,570	31,320	35,298	36,241	37,306	38,520	39,909
8090 Community Development Administration	6211 Office Supplies	17	0	50	0	0	0	0	0	0
8090 Community Development Administration	6212 Printing And Duplicating	673	494	779	785	1100	1122	1144	1167	1190
8090 Community Development Administration	6228 Operating Expense	628	1,086	1,939	835	400	408	417	425	433
8090 Community Development Administration	6240 Small Tools & Equipment	0	34	35	35	36	36	37	38	39
8090 Community Development Administration	6416 Professional Services	1,500	0	0	195	0	0	0	0	0
8090 Community Development Administration	6451 Telephone Expense	485	491	529	800	1326	1346	1399	1427	1455
8090 Community Development Administration	6452 Postage & Mailing	113	218	124	380	700	711	739	754	769
8090 Community Development Administration	6532 Vehicle	28	5	0	1,092	2,030	2,061	2,141	2,184	2,228
8090 Community Development Administration	6709 Contractual Svsc Bldg. Inspector	852	165	90,000	100,711	99,084	100,600	104,523	106,613	108,746
8090 Community Development Administration	6709 Contractual Svsc Code Enforcement	0	0	0	0	95,000	95,000	95,000	95,000	95,000
8090 Community Development Administration	6710 Equipment Repair Services	239	0	0	1,494	3,138	3,186	3,310	3,376	3,443
8090 Community Development Administration	6760 Equipment Replacement Reserve	0	0	591	0	0	0	0	0	0
8090 Community Development Administration	6860 Machinery And Equipment	0	0	0	0	0	0	0	0	0
Sub-Total Operating Supplies & Svcs		4,535	2,493	94,047	106,327	202,814	204,470	208,710	210,984	213,303
TOTALS FOR 8090 Community Development		38,647	36,191	128,617	137,647	238,112	240,711	246,016	249,504	253,212
Information & Technology										
8100 Information Technology	6040 Network (IT) Services	10,611	14,670	9,231	36,468	56,217	59,028	61,979	65,078	68,332
8100 Information Technology	6228 Internet & Software	4,815	5,019	7,679	20,851	21,268	21,693	22,127	22,570	23,021
8100 Information Technology	6240 Small Tools & Equipment	4,169	4,298	2,446	1,964	500	510	520	531	542
8100 Information Technology	6412 Consulting Services	0	0	8,533	8,077	500	508	528	538	549
8100 Information Technology	6413 Website Services	4,015	3,305	3,371	10,500	10,627	10,790	11,210	11,435	11,663
8100 Information Technology	6710 Equipment Repair Services	0	0	0	0	0	0	0	0	0
8100 Information Technology	6750 Springbrook Maint Contr	16,560	19,179	19,459	26,355	28,200	30,174	32,286	34,546	36,964
8100 Information Technology	6860 Machinery And Equipment	7,299	8,834	8,970	7,822	3334	3334	3334	3334	3334
TOTALS FOR 8100 Information Technology		47,469	55,305	59,689	112,037	120,646	126,037	131,984	138,032	144,405
8120 Building Safety		89,946	99,657	0	0	0	0	0	0	0

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		2019	2020	2021	2021	2022	2023	2024	2025	2026
		Actual	Actual	Budget	Projected	Proposed	Projected	Projected	Projected	Projected
Building Maintenance										
8130 Building Maintenance	6020 Salaries	16570	17311	18393	20951	20452	20452	20452	20452	20452
8130 Building Maintenance	6110 Fica	1284	1324	1407	1603	1565	1565	1565	1565	1565
8130 Building Maintenance	6120 Pension	754	810	723	759	741	758	773	788	803
8130 Building Maintenance	6140 Workmen'S Compensation	1903	1602	1956	1248	2122	2122	2122	2122	2122
8130 Building Maintenance	6150 Group Health Insurance	1396	1486	1740	1486	7542	8673	9974	11471	13191
8130 Building Maintenance	6160 Unemployment Insurance	86	43	290	159	164	168	173	177	182
8130 Building Maintenance	6170 Life Insurance Expense	8	9	9	9	41	41	41	41	42
Sub-Total Personnel Costs		22,001	22,585	24,518	26,215	32,627	33,779	35,100	36,616	38,357
8130 Building Maintenance	6211 Office Supplies	111	184	137	86	114	117	119	121	124
8130 Building Maintenance	6212 Printing And Duplicating	164	0	11	5	9	9	10	10	10
8130 Building Maintenance	6225 Fuel, Oil And Lubricants	164	0	89	51	56	57	58	60	61
8130 Building Maintenance	6226 Janitorial Supplies	1341	2986	1936	2219	2500	2550	2601	2653	2706
8130 Building Maintenance	6227 Uniforms	0	0	0	0	150	153	156	159	162
8130 Building Maintenance	6228 Operating Expense	1601	770	1418	2515	3000	3060	3122	3184	3248
8130 Building Maintenance	6231 Building Materials	11387	40692	43438	19280	32080	32722	33376	34044	34724
	6235 Auto Repair Supplies	507	25	40	1	45	60	75	100	150
8130 Building Maintenance	6240 Small Tools & Equipment	77	383	399	54	55	56	57	58	60
8130 Building Maintenance	6413 Engineering & Architectural Serv	0	0	0	0	0	0	0	0	0
8130 Building Maintenance	6451 Telephone Expense	1121	1154	1227	1581	1595	1619	1683	1716	1751
8130 Building Maintenance	6452 Postage & Mailing	0	0	0	0	0	0	0	0	0
8130 Building Maintenance	6501 Travel Expense	0	0	0	0	0	0	0	0	0
8130 Building Maintenance	6502 Mileage Reimbursement	0	0	0	0	0	0	0	0	0
8130 Building Maintenance	6510 Advertising Expense	0	0	0	0	0	0	0	0	0
8130 Building Maintenance	6531 Liability Insurance	0	0	0	0	0	0	0	0	0
8130 Building Maintenance	6532 Vehicle	97	97	88	82	84	85	89	90	92
8130 Building Maintenance	6533 Property Insurance	950	950	1091	968	997	1012	1052	1073	1094
8130 Building Maintenance	6551 Electricity	26828	26078	27200	24567	29000	29444	30592	31204	31828
8130 Building Maintenance	6552 Water And Sewer	4892	8108	8649	6011	6383	6481	6734	6868	7006
8130 Building Maintenance	6553 Natural Gas	564	363	706	488	637	646	672	685	699
8130 Building Maintenance	6554 Waste Disposal	1222	1212	1295	1016	1200	1218	1265	1291	1317
8130 Building Maintenance	6703 Dues, Subscriptions And Memberships	0	0	0	0	0	0	0	0	0
8130 Building Maintenance	6706 Maintenance Contracts	5115	4609	5676	4753	4853	4927	5119	5222	5326
8130 Building Maintenance	6707 Meetings And Business Entertainment	0	0	0	0	0	0	0	0	0
8130 Building Maintenance	6708 Miscellaneous Charges	0	190	194	26	26	27	28	28	29
8130 Building Maintenance	6709 Contractual Services	751	2872	4000	34766	54000	4062	4220	4304	4390
8130 Building Maintenance	6710 Equipment Repair Services	0	97	99	31	31	32	33	34	34
8130 Building Maintenance	6750 Conferences And Training	0	0	0	0	0	0	0	0	0
8130 Building Maintenance	6860 Machinery And Equipment	8740	0	0	0	0	0	0	0	0
Sub-Total Operating Supplies & Svcs		65,632	90,770	97,693	98,500	136,815	88,337	91,061	92,904	94,811
TOTALS FOR 8130 Building Maintenance		87,633	113,355	122,211	124,715	169,442	122,116	126,161	129,520	133,168

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Police

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Proposed	2023 Projected	2024 Projected	2025 Projected	2026 Projected
8210 Police Services	6212 Printing And Duplicating	107	40	73	18	18	19	19	19	20
8210 Police Services	6228 Operating Expense	0	0	61	7	8	8	8	9	9
8210 Police Services	6240 Small Tools & Equipment	0	0	0	0	0	0	0	0	0
8210 Police Services	6451 Telephone Expense	317	324	352	320	361	385	411	437	445
8210 Police Services	6706 Maintenance Contracts	0	0	0	0	0	0	0	0	0
8210 Police Services	6708 Miscellaneous Charges	0	0	0	0	0	0	0	0	0
8210 Police Services	6709 Contractual Services	200	600	0	0	0	0	0	0	0
8210 Police Services	6715 Police Contract	1,775,048	1,438,276	2,055,943	1,286,144	1,494,571	1,630,282	2,287,311	2,429,124	2,579,730
TOTALS FOR 8210 Police Services		1,775,672	1,439,240	2,056,429	1,286,489	1,494,958	1,630,694	2,287,749	2,429,589	2,580,204

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		2019	2020	2021	2021	2022	2023	2024	2025	2026
		Actual	Actual	Budget	Projected	Proposed	Projected	Projected	Projected	Projected
Fire										
8220 Fire Department	6020 Salaries	593835	480718	518916	295,373	676179	710889	710889	710889	710889
	6020 Overtime	73261	101538	110000	105,670	120766	120766	120766	120766	120766
	6020 Wildland Wages	25569	28544	33072	0	33072	33072	33072	33072	33072
8220 Fire Department	6110 Fica	53189	48692	50642	31,936	73599	76255	76255	76255	76255
8220 Fire Department	6120 Pension	8611	-22908	10103	601	16570	16780	17116	17451	17787
8220 Fire Department	6130 Public Safety Retirement	153048	147267	165635	82,108	156391	179835	180170	180506	180841
8220 Fire Department	6140 Workmen'S Compensation	54053	31196	74867	34,178	48587	50619	50619	50619	50619
8220 Fire Department	6150 Group Health Insurance	39036	44555	66236	32,801	79568	100289	114726	131255	150182
8220 Fire Department	6160 Unemployment Insurance	3280	1048	4574	2,020	4864	5167	5307	5446	5586
8220 Fire Department	6170 Life Insurance Expense	675	596	771	612	978	1066	1067	1067	1067
	Sub-Total Personnel Costs	1,004,557	861,246	1,034,816	585,299	1,210,574	1,294,738	1,309,987	1,327,326	1,347,064
8220 Fire Department	6211 Office Supplies	21	176	217	32	200	204	208	212	216
8220 Fire Department	6212 Printing And Duplicating	232	525	251	117	250	255	260	265	270
8220 Fire Department	6224 Food	79	0	0	0	250	255	260	265	270
8220 Fire Department	6225 Fuel, Oil And Lubricants	16,870	15,998	16,445	13,795	16,850	17,187	17,531	17,882	18,239
8220 Fire Department	6226 Janitorial Supplies	1,783	2,794	2,425	1,525	3,000	3,000	3,000	3,000	3,000
8220 Fire Department	6227 Uniforms	11,157	1,184	3,349	2,809	6,500	6,630	6,763	6,898	7,036
8220 Fire Department	6228 Operating Expense	3,781	3,894	2,875	6,136	8,649	8,822	8,999	9,178	9,363
	6228 EMS Disposal Supplies	13,685	20,001	21,500	30,990	37,232	37,977	38,737	39,511	40,302
	6228 Wildland Training & Supplies	5,450	2,394	5,751	2,265	3,239	3,303	3,368	3,437	3,504
8220 Fire Department	6231 Building Materials	5,395	2,930	4,329	4,782	4,963	5,063	5,164	5,267	5,372
"others"	6235 Auto Repair Supplies	43,834	25,746	25,508	24,137	26,018	26,539	27,069	27,611	28,163
8220 Fire Department	6240 Small Tools & Equipment	2,985	2,371	4,183	7,721	11,869	12,106	12,350	12,597	12,848
	6240 EMS Small Tools & Equipment	1,287	5,910	4,183	3,033	3,330	3,397	3,465	3,534	3,605
	6240 Small Tools & Equipment LaFrance	0	929	0	0	0	0	0	0	0
	6240 Protective Clothing	4,938	2,343	2,000	1,207	11,493	11,723	11,956	12,195	12,440
8220 Fire Department	6410 Fire Prevention Program	453	570	719	99	500	500	500	500	500
8220 Fire Department	6451 Telephone Expense	3,819	4,224	4,457	4,004	4,081	4,143	4,305	4,391	4,479
8220 Fire Department	6531 Liability Insurance	608	608	668	633	646	656	681	695	709
8220 Fire Department	6532 Vehicle	8,231	8,130	8,396	8,276	8,393	8,522	8,854	9,031	9,212
8220 Fire Department	6551 Electricity	5,487	5,534	6,200	5,902	5,995	6,086	6,324	6,450	6,579
8220 Fire Department	6552 Water And Sewer	2,866	2,889	3,274	3,706	3,720	3,777	3,925	4,003	4,083
8220 Fire Department	6703 Dues, Subscriptions And Memberships	4,192	3,596	0	1,585	1,604	1,629	1,692	1,726	1,761
8220 Fire Department	6706 Maintenance Contracts	1,897	557	1,012	649	733	744	773	788	804
8220 Fire Department	6707 Meetings And Business Entertainment	0	0	0	0	0	0	0	0	0
8220 Fire Department	6708 Miscellaneous Charges	0	591	97	30	30	31	32	33	33
8220 Fire Department	6709 Contractual Services	18,110	0	24,184	17,050	19,174	19,174	19,174	19,174	19,174
8220 Fire Department	6710 Equipment Repair Services	2,807	471	1,782	1,423	1,724	1,750	1,818	1,855	1,892
8220 Fire Department	6716 Fire Dispatch Service	82,856	82,314	90,657	89,444	92,087	93,496	97,142	99,085	101,067
8220 Fire Department	6750 Conferences And Training	225	0	198	236	3439	3439	3439	3439	3439
8220 Fire Department	6860 Machinery And Equipment	0	13,915	2,460	2,374	67,462	2,512	2,562	2,613	2,665
8220 Fire Department	6901 Debt Service Interest	0	0	0	13,852	10,690	9,036	7,335	5,880	3,775
8220 Fire Department	6911 Lease Payment	0	17,889	65,971	52,119	55,282	56,835	58,637	60,390	62,200
	Sub-Total Operating Supplies & Svcs	243,048	228,483	303,091	299,931	409,403	348,791	356,323	361,905	367,000
	TOTALS FOR 8220 Fire Department	1,247,605	1,089,729	1,337,907	885,230	1,619,977	1,643,529	1,666,310	1,689,231	1,714,064

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		2019	2020	2021	2021	2022	2023	2024	2025	2026
		Actual	Actual	Budget	Projected	Proposed	Projected	Projected	Projected	Projected
Cemetery										
8360 Cemetery Department	6020 Salaries	5,317	5,342	4,601	2,593	4,716	4,716	4,716	4,716	4,716
8360 Cemetery Department	6110 Fica	403	404	352	173	361	361	361	361	361
8360 Cemetery Department	6120 Pension	594	616	562	280	576	589	601	613	625
8360 Cemetery Department	6140 Workmen'S Compensation	512	425	450	190	461	461	461	461	461
8360 Cemetery Department	6150 Group Health Insurance	1,392	1,486	1,740	1,559	1,740	1,740	1,740	1,740	1,740
8360 Cemetery Department	6160 Unemployment Insurance	9	4	38	24	38	38	39	40	41
8360 Cemetery Department	6170 Life Insurance Expense	8	9	9	9	9	9	10	10	10
Sub-Total Personnel Costs		8,235	8,286	7,752	4,828	7,901	7,914	7,928	7,941	7,954
8360 Cemetery Department	6211 Office Supplies	0	80	82	0	0	0	0	0	0
8360 Cemetery Department	6212 Printing And Duplicating	0	0	0	0	0	0	0	0	0
8360 Cemetery Department	6225 Fuel, Oil And Lubricants	0	0	0	0	0	0	0	0	0
8360 Cemetery Department	6227 Uniforms	0	0	34	14	17	18	18	18	19
8360 Cemetery Department	6228 Grounds Materials	0	34	148	1,198	1,222	1,246	1,271	1,297	1,323
8360 Cemetery Department	6231 Building Materials	0	92	10,094	140	10,000	5000	5000	5000	5000
8360 Cemetery Department	6240 Small Tools & Equipment	294	6	0	203	400	408	416	425	433
8360 Cemetery Department	6413 Engineering & Architectural Serv	0	0	0	0	0	0	0	0	0
8360 Cemetery Department	6510 Advertising Expense	0	0	0	0	0	0	0	0	0
8360 Cemetery Department	6551 Electricity	349	391	414	410	416	422	439	448	457
8360 Cemetery Department	6552 Water And Sewer	1,203	1,243	1,354	1,373	1,424	1,446	1,502	1,532	1,563
8360 Cemetery Department	6554 Waste Disposal	0	0	0	0	0	0	0	0	0
8360 Cemetery Department	6706 Maintenance Contracts	63	0	0	0	0	0	0	0	0
8360 Cemetery Department	6708 Miscellaneous Charges	0	0	0	0	0	0	0	0	0
8360 Cemetery Department	6709 Contractual Services	1,928	2,326	2,246	2,266	3,000	3,046	3,165	3,228	3,293
8360 Cemetery Department	6710 Equipment Repair Services	0	0	0	0	0	0	0	0	0
8360 Cemetery Department	6750 Conferences And Training	0	0	0	0	0	0	0	0	0
8360 Cemetery Department	6860 Machinery And Equipment	0	0	0	0	0	0	0	0	0
Sub-Total Operating Supplies & Services		3,837	4,172	14,372	5,604	16,479	11,586	11,811	11,948	12,088
TOTALS FOR 8360 Cemetery Total		12,072	12,458	22,124	10,432	24,380	19,500	19,739	19,889	20,042

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		2019	2020	2021	2021	2022	2023	2024	2025	2026
		Actual	Actual	Budget	Projected	Proposed	Projected	Projected	Projected	Projected
Parks										
8550 Parks Department	6020 Salaries	54,972	71,513	74,891	63,757	75,109	75,109	75,109	75,109	75,109
8550 Parks Department	6110 Fica	4,259	5,468	5,729	4,333	5,746	5,746	5,746	5,746	5,746
8550 Parks Department	6120 Pension	3,719	4,448	5,490	5,490	3,441	3,520	3,590	3,661	3,731
8550 Parks Department	6140 Workmen'S Compensation	4,072	4,171	4,499	3,234	4,831	4,831	4,831	4,831	4,831
8550 Parks Department	6150 Group Health Insurance	1,858	4,924	8,122	8,122	8,122	9,341	10,742	12,353	14,206
8550 Parks Department	6160 Unemployment Insurance	322	201	1,058	1,058	1,058	1,058	1,088	1,117	1,147
8550 Parks Department	6170 Life Insurance Expense	38	44	75	57	75	76	76	76	77
	Sub-Total Personnel Costs	69,240	90,769	99,864	86,051	98,382	99,681	101,182	102,893	104,847
8550 Parks Department	6225 Fuel, Oil And Lubricants	0	0	0	0	0	0	0	0	0
8550 Parks Department	6226 Janitorial Supplies	1,146	2,115	1,689	1,627	1,671	1,704	1,738	1,773	1,808
8550 Parks Department	6227 Uniforms	692	551	543	595	639	651	664	678	691
8550 Parks Department	6228 Operating Expense	5,050	4,720	6,491	5,972	5,000	5,100	5,202	5,306	5,412
8550 Parks Department	6231 Building Materials	571	652	1,010	860	5,000	5,100	5,202	5,306	5,413
8550 Parks Department	6240 Small Tools & Equipment	1,425	2,063	2,393	1,104	2,500	2,550	2,601	2,653	2,706
8550 Parks Department	6413 Engineering & Architectural Serv	0	0	0	0	0	0	0	0	0
8550 Parks Department	6451 Telephone Expense	0	0	0	0	0	0	0	0	0
8550 Parks Department	6502 Mileage Reimbursement	10	0	0	0	0	0	0	0	0
8550 Parks Department	6510 Advertising Expense	0	0	0	0	0	0	0	0	0
8550 Parks Department	6551 Electricity	20,576	19,914	21,092	18,303	22,000	22,336	23,207	23,671	24,145
8550 Parks Department	6552 Water And Sewer	39,119	37,139	40,537	48,486	47,856	48,588	50,483	51,493	52,523
8550 Parks Department	6703 Dues, Subscriptions And Memberships	2,500	2,500	2,550	2,500	2,530	2,569	2,669	2,723	2,777
8550 Parks Department	6706 Maintenance Contracts	700	604	408	555	700	711	739	754	769
8550 Parks Department	6707 Meetings And Business Entertainment	0	0	0	0	0	0	0	0	0
8550 Parks Department	6708 Miscellaneous Charges	0	0	1,700	708	0	0	0	0	0
8550 Parks Department	6709 Contractual Services	0	521	530	0	0	0	0	0	0
8550 Parks Department	6710 Equipment Repair Services	2,634	1,740	3,624	2,842	2,895	2,939	3,054	3,115	3,177
8550 Parks Department	6750 Conferences And Training	0	0	0	0	0	0	0	0	0
8550 Parks Department	6760 Equipment Replacement Reserve	0	0	0	0	0	0	0	0	0
8550 Parks Department	6830 Contractual Building Construction	0	0	0	0	0	0	0	0	0
8550 Parks Department	6850 Capital Improvements	0	0	0	0	0	0	0	0	0
8550 Parks Department	6860 Machinery And Equipment	0	0	0	0	0	0	0	0	0
	Sub-Total Operating Supplies & Services	74,423	72,519	82,567	83,552	90,791	92,248	95,559	97,472	99,421
	TOTALS FOR 8550 Parks	143,663	163,288	182,431	169,603	189,173	191,929	196,741	200,365	204,268

FY22 Proposed Final Annual Budget & Five-Year Forecast of All Funds

		2019	2020	2021	2021	2022	2023	2024	2025	2026
		Actual	Actual	Budget	Projected	Proposed	Projected	Projected	Projected	Projected
Library										
8590 Library	6228 Operating Expense	0	0	15	1	7	7	7	8	8
8590 Library	6231 Building Materials	461	162	2,500	1,438	1,631	1,664	1,697	1,731	1,765
8590 Library	6451 Telephone Expense	0	0	0	0	0	0	0	0	0
8590 Library	6531 Liability Insurance	0	0	0	0	0	0	0	0	0
8590 Library	6533 Property Insurance	915	915	962	1,844	950	965	1,003	1,023	1,043
8590 Library	6551 Electricity	4,891	5,091	5,323	5,912	5,700	5,787	6,012	6,133	6,255
8590 Library	6552 Water And Sewer	597	719	815	2,083	734	745	774	790	805
8590 Library	6554 Waste Disposal	713	276	377	902	341	346	360	367	374
8590 Library	6706 Maintenance Contracts	746	662	826	1,860	737	748	777	793	809
8590 Library	6710 Equipment Repair Services	0	0	0	0	0	0	0	0	0
8590 Library	6830 Contractual Building Construction	6,000	0	0	7,064	0	0	0	0	0
TOTALS FOR 8590 Library		14,323	7,825	10,818	21,104	10,100	10,262	10,630	10,845	11,059
Capital Outlay										
8620 Capital Outlay	6830 Contractual Building Construction	0	0	0	0	20,000	0	0	0	0
8620 Capital Outlay	6840 Land	0	0	0	0	0	0	0	0	0
8620 Capital Outlay	6850 Capital Improvements	0	0	21,789	8,586	550,000	0	0	0	0
8620 Capital Outlay	6860 Machinery And Equipment	0	0	20,000	932	60,000	10,000	10,000	10,000	10,000
8620 Capital Outlay	6901 Debt Service Interest	0	0	0	0	0	0	0	0	0
8620 Capital Outlay	6911 Lease Payment	0	0	1,530	0	0	0	0	0	0
TOTALS FOR 8620 Capital Outlay		0	0	43,319	9,518	630,000	10,000	10,000	10,000	10,000
		4,874,228	4,093,337	5,346,719	4,931,659	5,934,244	5,382,837	5,795,167	6,009,038	6,233,228
General Fund Summary										
TOTAL GENERAL FUND REVENUES		5,044,530	5,260,497	5,028,238	5,502,529	4,853,167	4,972,077	4,991,070	4,894,285	5,131,973
TOTAL GENERAL FUND EXPENDITURES		(4,874,228)	(4,093,337)	(5,346,719)	(4,931,659)	(5,934,244)	(5,382,837)	(5,795,167)	(6,009,038)	(6,233,228)
REVENUES OVER (UNDER) EXPENDITURES		170,302	1,167,160	(318,481)	570,870	(1,081,077)	(410,760)	(804,097)	(1,114,753)	(1,101,255)
Beginning Fund Balance		1,135,587	1,305,889	1,385,692	2,473,049	3,043,919	1,962,841	1,552,082	747,985	(366,768)
Ending Fund Balance		1,305,889	2,473,049	1,067,211	3,043,919	1,962,841	1,552,082	747,985	(366,768)	(1,468,023)

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		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Proposed	2023 Projected	2024 Projected	2025 Projected	2026 Projected
LTA										
10 Local Transportation Assistance Fund	4310 Local Transportation Assistance Fund	0	0	0	0	0	0	0	0	0
10 Local Transportation Assistance Fund	4311 Hb 2565 Transit Funds	16,740	16,740	16,601	16,740	16,740	16,740	16,740	16,740	16,740
10 Local Transportation Assistance Fund	4312 Rpta Transit Payments	0	0	0	0	0	0	0	0	0
10 Local Transportation Assistance Fund	4950 Other Miscellaneous Revenue	0	0	0	0	0	0	0	0	0
10 Local Transportation Assistance Fund	4999 Transfers From General Fund	16,742	20,641	21,443	24,662	20,768	21,417	22,117	22,883	23,722
Total LTA Revenues		33,482	37,381	38,044	41,402	37,508	38,157	38,857	39,623	40,462
10 Local Transportation Assistance Fund	6020 Salaries	20,467	22,809	22,104	22,104	18,724	18,724	18,724	18,724	18,724
10 Local Transportation Assistance Fund	6110 Fica	1,535	1,735	1,691	1,691	1,432	1,432	1,432	1,432	1,432
10 Local Transportation Assistance Fund	6120 Pension	2,332	2,762	2,701	2,701	2,288	2,340	2,387	2,434	2,481
10 Local Transportation Assistance Fund	6140 Workmen'S Compensation	568	521	504	504	427	427	427	427	427
10 Local Transportation Assistance Fund	6150 Group Health Insurance	1,909	2,052	2,321	2,321	2,321	2,669	3,069	3,529	4,059
10 Local Transportation Assistance Fund	6160 Unemployment Insurance	109	33	302	302	302	311	319	328	336
10 Local Transportation Assistance Fund	6170 Life Insurance Expense	11	8	13	13	13	13	13	13	13
Sub-Total Personnel Costs		26,931	29,920	29,636	29,636	25,507	25,916	26,371	26,887	27,472
10 Local Transportation Assistance Fund	6211 Office Supplies	0	0	0	0	0	0	0	0	0
10 Local Transportation Assistance Fund	6212 Printing And Duplicating	0	0	0	0	0	0	0	0	0
10 Local Transportation Assistance Fund	6225 Fuel, Oil And Lubricants	417	396	457	456	465	474	484	494	503
10 Local Transportation Assistance Fund	6227 Uniforms	0	0	0	0	0	0	0	0	0
10 Local Transportation Assistance Fund	6228 Operating Expense	457	234	653	653	666	679	693	707	721
10 Local Transportation Assistance Fund	6235 Auto Repair Supplies\Vehicle Reg.	2,589	324	816	816	832	849	866	883	901
10 Local Transportation Assistance Fund	6240 Small Tools & Equipment	0	0	0	0	0	0	0	0	0
10 Local Transportation Assistance Fund	6411 Auditing Services	2,341	2,655	2,548	2,548	2,599	2,651	2,704	2,758	2,813
10 Local Transportation Assistance Fund	6413 Engineering & Architectural Serv	0	0	0	0	0	0	0	0	0
10 Local Transportation Assistance Fund	6531 Liability Insurance	197	197	200	200	204	208	212	216	221
10 Local Transportation Assistance Fund	6532 Vehicle	550	3,655	3,734	7,093	7,235	7,380	7,527	7,678	7,831
10 Local Transportation Assistance Fund	6706 Maintenance Contracts	0	0	0	0	0	0	0	0	0
10 Local Transportation Assistance Fund	6710 Equipment Repair Services	0	0	0	0	0	0	0	0	0
10 Local Transportation Assistance Fund	6860 Machinery And Equipment	0	0	0	0	0	0	0	0	0
Sub-Total Operating Supplies & Services		6,551	7,461	8,408	11,766	12,001	12,241	12,486	12,736	12,990
TOTALS FOR 8140 Transportation		33,482	37,381	38,044	41,402	37,508	38,157	38,857	39,623	40,462

Transportation Fund Summary										
TOTAL TRANSPORTATION FUND REVENUES		16,740	16,740	16,601	16,740	16,740	16,740	16,740	16,740	16,740
TOTAL TRANSPORTATION FUND EXPENDITURES		(33,482)	(37,381)	(38,044)	(41,402)	(37,508)	(38,157)	(38,857)	(39,623)	(40,462)
REVENUES OVER (UNDER) EXPENDITURES		(16,742)	(20,641)	(21,443)	(24,662)	(20,768)	(21,417)	(22,117)	(22,883)	(23,722)
General Fund Transfer		16,742	20,641	21,443	24,662	20,768	21,417	22,117	22,883	23,722
Beginning Fund Balance		0	0	0	0	0	0	0	0	0
Ending Fund Balance		0	0	0	0	0	0	0	0	0

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		2019	2020	2021	2021	2022	2023	2024	2025	2026
		Actual	Actual	Budget	Projected	Proposed	Projected	Projected	Projected	Projected
HURF										
18 Highway Users Revenue Fund	4350 Highway Users Revenue Fund	444,501	430,573	459,556	438,081	441,112	446,843	455,779	464,895	474,193
18 Highway Users Revenue Fund	4380 Other Revenue From Govern. Agencies	0	197,802	0	0	179,400	0	0	0	0
18 Highway Users Revenue Fund	4910 Investment Earnings	6,725	12,527	2,500	1,000	1,000	1,000	1,000	1,000	1,000
18 Highway Users Revenue Fund	4950 Other Miscellaneous Revenue	0	2,227	0	0	0	0	0	0	0
18 Highway Users Revenue Fund	4999 Transfers From General Fund	132,903	0	0	146,164	178,989	99,032	99,931	101,453	103,711
Fund Balance Carryforward		0	0	151,802	221,306	0	0	0	0	0
Total HURF Revenues		584,129	643,129	613,858	806,551	800,501	546,875	556,710	567,348	578,904
18 Highway Users Revenue Fund Exp										
18 Highway Users Revenue Fund	6020 Salaries	123,864	138,350	141,084	141,084	145,599	145,599	145,599	145,599	145,599
18 Highway Users Revenue Fund	6110 Fica	9,265	10,389	10,793	10,793	11,138	11,138	11,138	11,138	11,138
18 Highway Users Revenue Fund	6120 Pension	11,934	12,132	12,054	12,054	13,686	13,999	14,279	14,559	14,839
18 Highway Users Revenue Fund	6140 Workmen'S Compensation	8,357	7,636	8,486	8,486	8,598	8,598	8,598	8,598	8,598
18 Highway Users Revenue Fund	6150 Group Health Insurance	18,546	22,855	28,836	28,836	28,836	33,066	37,918	43,486	49,874
18 Highway Users Revenue Fund	6160 Unemployment Insurance	343	216	1,386	1,386	1,414	1,351	1,396	1,434	1,471
18 Highway Users Revenue Fund	6170 Life Insurance Expense	129	149	148	148	148	151	152	152	153
Sub-Total Personnel Costs		172,438	191,727	202,787	202,787	209,419	213,902	219,080	224,966	231,672
18 Highway Users Revenue Fund	6211 Office Supplies	52	283	0	50	51	52	53	54	55
18 Highway Users Revenue Fund	6212 Printing And Duplicating	57	4	0	50	51	52	53	54	55
18 Highway Users Revenue Fund	6225 Fuel, Oil And Lubricants	9,913	10,662	10,386	10,386	10,594	10,806	11,022	11,242	11,467
18 Highway Users Revenue Fund	6226 Janitorial Supplies	1,495	2,182	0	247	2,000	2,040	2,081	2,122	2,165
18 Highway Users Revenue Fund	6227 Uniforms	692	609	923	1,423	1,451	1,480	1,510	1,540	1,571
18 Highway Users Revenue Fund	6228 Operating Expense	8,590	6,141	13,271	14,271	14,556	14,848	15,144	15,447	15,756
18 Highway Users Revenue Fund	6231 Building Materials	15	2,516	3,462	3,462	3,531	3,602	3,674	3,747	3,822
18 Highway Users Revenue Fund	6235 Auto Repair Supplies\Vehicle Reg.	5,818	6,788	8,078	9,221	9,405	9,594	9,785	9,981	10,181
18 Highway Users Revenue Fund	6236 Street & Sidewalk Repair	2,789	3,381	26,608	20,008	20,408	20,816	21,233	21,657	22,090
18 Highway Users Revenue Fund	6240 Small Tools & Equipment	7,465	1,919	9,232	4,216	4,300	4,386	4,474	4,564	4,655
18 Highway Users Revenue Fund	6411 Auditing Services	4,622	5,241	6,001	5,358	5,465	5,574	5,686	5,800	5,916
18 Highway Users Revenue Fund	6413 Engineering & Architectural Serv	2,670	6,705	25,000	27,985	28,545	29,116	29,698	30,292	30,898
18 Highway Users Revenue Fund	6502 Mileage Reimbursement	260	0	462	0	0	0	0	0	0
18 Highway Users Revenue Fund	6510 Advertising Expense	2,001	7	0	0	0	0	0	0	0
18 Highway Users Revenue Fund	6531 Liability Insurance	-594	5,373	8,078	6,078	6,200	6,324	6,450	6,579	6,711
18 Highway Users Revenue Fund	6532 Vehicle Insurance	6,998	6,998	8,309	7,309	7,455	7,604	7,756	7,911	8,070
18 Highway Users Revenue Fund	6533 Property Insurance	348	348	348	348	355	362	369	377	384
18 Highway Users Revenue Fund	6551 Electricity	32,810	32,369	38,082	21,082	35,000	35,700	36,414	37,142	37,885
18 Highway Users Revenue Fund	6552 Water And Sewer	34,248	37,347	46,160	51,160	52,183	53,227	54,291	55,377	56,485
18 Highway Users Revenue Fund	6703 Dues, Subscriptions And Memberships	3,000	0	0	1,500	1,530	1,561	1,592	1,624	1,656
18 Highway Users Revenue Fund	6706 Maintenance Contracts	2,455	4,840	3,208	3,208	3,272	3,338	3,404	3,472	3,542
18 Highway Users Revenue Fund	6708 Miscellaneous Charges	0	0	462	0	0	0	0	0	0
18 Highway Users Revenue Fund	6709 Contractual Services	4,040	0	0	0	0	0	0	0	0
18 Highway Users Revenue Fund	6710 Equipment Repair Services	15,136	4,189	19,618	21,618	22,050	22,491	22,941	23,400	23,868
18 Highway Users Revenue Fund	6750 Conferences And Training	440	0	577	0	0	0	0	0	0
18 Highway Users Revenue Fund	6830 Contractual Building Construction	0	0	0	0	15,000	0	0	0	0
18 Highway Users Revenue Fund	6860 Machinery And Equipment	3,360	3,000	0	0	195,000	0	0	0	0
18 Highway Users Revenue Fund	6880 Street Improvements	263,194	89,194	182,806	394,784	152,680	100,000	100,000	100,000	100,000
Sub-Total Operating Supplies & Services		411,874	230,096	411,071	603,764	591,082	332,973	337,630	342,382	347,232
Total HURF Expenses		584,312	421,823	613,858	806,551	800,501	546,875	556,710	567,348	578,904
HURF Fund Summary										
TOTAL HURF FUND REVENUES		451,226	643,129	462,056	439,081	621,512	447,843	456,779	465,895	475,193
TOTAL HURF FUND EXPENDITURES		(584,312)	(421,823)	(613,858)	(806,551)	(800,501)	(546,875)	(556,710)	(567,348)	(578,904)
REVENUES OVER (UNDER) EXPENDITURES		(133,086)	221,306	(151,802)	(367,470)	(178,989)	(99,032)	(99,931)	(101,453)	(103,711)
General Fund Transfer		133,086	0	0	146,164	178,989	99,032	99,931	101,453	103,711
Beginning Fund Balance		0	0	167,909	221,306	0	0	0	0	0
Ending Fund Balance		0	221,306	16,107	0	0	0	0	0	0

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		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Proposed	2023 Projected	2024 Projected	2025 Projected	2026 Projected
25 Senior Center Revenues										
25 Area Agency On Aging	4320 Governmental Grants	146,173	136,689	138,872	138,872	138,872	138,872	138,872	138,872	138,872
25 Area Agency On Aging	4380 Other Revenue From Govern. Agencies	0	0	0	0	0	0	0	0	0
25 Area Agency On Aging	4950 Other Miscellaneous Revenue	698	0	0	0	0	0	0	0	0
25 Area Agency On Aging	4970 Program Income	8,208	7,956	5,616	6,816	6,816	6,816	6,816	6,816	6,816
25 Area Agency On Aging	4999 Transfers From General Fund	66,357	86,706	97,075	99,029	108,911	113,047	117,216	121,699	126,547
Total Senior Center Revenues		221,436	231,351	241,563	244,717	254,599	258,735	262,904	267,387	272,235
25 Congregate Meals 8421 Expenses										
25 Area Agency On Aging	6020 Salaries	34,199	48,822	49,325	49,325	56,238	56,238	56,238	56,238	56,238
25 Area Agency On Aging	6110 Fica	2,538	3,666	3,773	3,773	4,302	4,302	4,302	4,302	4,302
25 Area Agency On Aging	6120 Pension	3,798	5,874	6,027	6,027	6,222	6,365	6,492	6,620	6,747
25 Area Agency On Aging	6140 Workmen'S Compensation	888	1,096	1,076	1,076	1,112	1,112	1,112	1,112	1,112
25 Area Agency On Aging	6150 Group Health Insurance	5,186	5,482	10,327	10,327	3,365	3,870	4,450	5,118	5,885
25 Area Agency On Aging	6160 Unemployment Insurance	77	35	350	350	357	476	490	503	516
25 Area Agency On Aging	6170 Life Insurance Expense	29	34	56	56	68	68	68	68	68
Sub-Total Personnel Costs		46,715	65,009	70,934	70,934	71,664	72,431	73,152	73,961	74,868
25 Area Agency On Aging	6211 Office Supplies	101	35	102	165	168	171	175	178	182
25 Area Agency On Aging	6212 Printing And Duplicating	42	64	97	157	160	163	166	170	173
25 Area Agency On Aging	6224 Food	26,103	27,627	33,650	25,360	25,867	26,385	26,912	27,450	27,999
25 Area Agency On Aging	6226 Janitorial Supplies	906	834	918	1,482	1,512	1,542	1,573	1,604	1,636
25 Area Agency On Aging	6228 Operating Expense	2,524	2,966	3,060	4,940	4,358	4,445	4,534	4,625	4,717
25 Area Agency On Aging	6231 Building Materials	1,228	2,556	2,081	3,360	3,427	3,495	3,565	3,637	3,709
25 Area Agency On Aging	6240 Small Tools & Equipment	0	469	0	0	0	0	0	0	0
25 Area Agency On Aging	6411 Auditing Services	588	667	712	1,149	1,172	1,196	1,220	1,244	1,269
25 Area Agency On Aging	6414 Legal Services	367	400	408	408	416	424	433	442	450
25 Area Agency On Aging	6416 Professional Services	0	0	0	0	0	0	0	0	0
25 Area Agency On Aging	6451 Telephone Expense	162	183	204	204	208	212	216	221	225
25 Area Agency On Aging	6531 Liability Insurance	621	621	663	663	676	690	704	718	732
25 Area Agency On Aging	6532 Vehicle	0	0	0	0	0	0	0	0	0
25 Area Agency On Aging	6533 Property Insurance	192	192	211	211	215	220	224	228	233
25 Area Agency On Aging	6551 Electricity	3,889	3,521	4,386	6,081	6,203	6,327	6,453	6,582	6,714
25 Area Agency On Aging	6552 Water And Sewer	656	505	714	714	728	743	758	773	788
25 Area Agency On Aging	6553 Natural Gas	264	362	326	526	537	548	559	570	581
25 Area Agency On Aging	6554 Waste Disposal	313	355	477	477	487	496	506	516	527
25 Area Agency On Aging	6703 Dues, Subscriptions And Memberships	399	362	51	146	149	152	155	158	161
25 Area Agency On Aging	6706 Maintenance Contracts	569	706	874	874	891	909	927	946	965
25 Area Agency On Aging	6709 Contractual Services	1,534	91	612	612	624	637	649	662	676
25 Area Agency On Aging	6710 Equipment Repair Services	467	1,515	0	1,400	1,428	1,457	1,486	1,515	1,546
25 Area Agency On Aging	6750 Conferences And Training	0	110	202	202	206	210	214	219	223
25 Area Agency On Aging	6830 Contractual Building Construction	0	8,570	0	0	2,500	2,550	2,601	2,653	2,706
25 Area Agency On Aging	6860 Machinery And Equipment	7,395	0	0	0	0	0	0	0	0
Sub-Total Operating Supplies & Services		48,320	52,711	49,748	49,131	51,932	52,972	54,030	55,111	56,212
TOTALS FOR 8421 Congregate Meals		95,035	117,720	120,682	120,065	123,596	125,403	127,182	129,072	131,080

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		2019	2020	2021	2021	2022	2023	2024	2025	2026
		Actual	Actual	Budget	Projected	Proposed	Projected	Projected	Projected	Projected
25 Home Delivered Meals 8422 Expenses										
25 Area Agency On Aging	6020 Salaries	32,616	34,398	34,447	34,447	41,571	41,571	41,571	41,571	41,571
25 Area Agency On Aging	6110 Fica	2,424	2,588	2,635	2,635	3,180	3,180	3,180	3,180	3,180
25 Area Agency On Aging	6120 Pension	3,642	4,133	4,209	4,209	4,430	4,532	4,622	4,713	4,803
25 Area Agency On Aging	6140 Workmen'S Compensation	847	764	737	737	777	777	777	777	777
25 Area Agency On Aging	6150 Group Health Insurance	5,192	5,470	6,266	6,266	2,785	3,202	3,683	4,235	4,871
25 Area Agency On Aging	6160 Unemployment Insurance	77	26	262	262	267	388	399	410	420
25 Area Agency On Aging	6170 Life Insurance Expense	29	34	34	34	34	34	34	34	35
Sub-Total Personnel Costs		44,827	47,413	48,590	48,590	53,044	53,684	54,266	54,920	55,657
25 Area Agency On Aging	6211 Office Supplies	51	9	26	42	43	44	45	45	46
25 Area Agency On Aging	6212 Printing And Duplicating	12	18	31	50	51	52	53	54	55
25 Area Agency On Aging	6224 Food	8,684	7,379	9,000	8,000	8,160	8,323	8,490	8,659	8,833
25 Area Agency On Aging	6225 Fuel, Oil And Lubricants	0	0	0	0	0	0	0	0	0
25 Area Agency On Aging	6226 Janitorial Supplies	240	221	357	357	364	371	379	386	394
25 Area Agency On Aging	6228 Operating Expense	2,267	2,619	3,060	4,940	5,039	5,140	5,243	5,347	5,454
25 Area Agency On Aging	6231 Building Materials	283	639	590	953	972	991	1,011	1,031	1,052
25 Area Agency On Aging	6240 Small Tools & Equipment	0	410	0	0	0	0	0	0	0
25 Area Agency On Aging	6414 Legal Services	367	400	459	459	468	478	487	497	507
25 Area Agency On Aging	6416 Professional Services	0	0	0	0	0	0	0	0	0
25 Area Agency On Aging	6451 Telephone Expense	317	324	408	408	416	424	433	442	450
25 Area Agency On Aging	6531 Liability Insurance	155	155	230	230	235	239	244	249	254
25 Area Agency On Aging	6533 Property Insurance	48	48	64	103	105	107	110	112	114
25 Area Agency On Aging	6551 Electricity	972	880	1,109	1,790	1,826	1,863	1,900	1,938	1,977
25 Area Agency On Aging	6552 Water And Sewer	164	127	255	255	260	265	271	276	282
25 Area Agency On Aging	6553 Natural Gas	66	90	124	124	126	129	132	134	137
25 Area Agency On Aging	6554 Waste Disposal	78	89	169	169	172	176	179	183	187
25 Area Agency On Aging	6703 Dues, Subscriptions And Memberships	399	362	51	82	53	54	55	56	57
25 Area Agency On Aging	6706 Maintenance Contracts	569	706	818	818	834	851	868	885	903
25 Area Agency On Aging	6709 Contractual Services	1,345	91	459	459	468	478	487	497	507
25 Area Agency On Aging	6710 Equipment Repair Services	453	1,470	1,917	3,095	3,157	3,220	3,284	3,350	3,417
25 Area Agency On Aging	6750 Conferences And Training	0	44	82	132	135	138	140	143	146
Sub-Total Operating Supplies & Services		16,470	16,081	19,209	22,466	22,884	23,343	23,811	24,284	24,772
TOTALS FOR 8422 Home Delivered Meals		61,297	63,494	67,799	71,056	75,928	77,027	78,077	79,204	80,429

FY22 Proposed Final Annual Budget & Five-Year Forecast of All Funds

		2019	2020	2021	2021	2022	2023	2024	2025	2026
		Actual	Actual	Budget	Projected	Proposed	Projected	Projected	Projected	Projected
25 Operation-Multiservices 8423 Expenses										
25 Area Agency On Aging	6020 Salaries	35,091	19,500	19,362	19,362	21,128	21,128	21,128	21,128	21,128
25 Area Agency On Aging	6110 Fica	2,579	1,446	1,481	1,481	1,616	1,616	1,616	1,616	1,616
25 Area Agency On Aging	6120 Pension	3,759	2,319	2,366	2,366	2,582	2,641	2,694	2,747	2,799
25 Area Agency On Aging	6140 Workmen'S Compensation	919	398	394	394	433	433	433	433	433
25 Area Agency On Aging	6150 Group Health Insurance	8,074	8,514	5,686	5,686	4,525	5,204	5,985	6,882	7,915
25 Area Agency On Aging	6160 Unemployment Insurance	86	12	123	123	125	123	127	130	134
25 Area Agency On Aging	6170 Life Insurance Expense	46	53	31	31	31	31	31	31	31
Sub-Total Personnel Costs		50,554	32,242	29,443	29,443	30,440	31,176	32,014	32,967	34,056
25 Area Agency On Aging	6181 Driver'S Salary	0	0	0	0	0	0	0	0	0
25 Area Agency On Aging	6182 Driver'S Ere'S	0	0	0	0	0	0	0	0	0
25 Area Agency On Aging	6211 Office Supplies	233	85	255	255	260	265	271	276	282
25 Area Agency On Aging	6212 Printing And Duplicating	689	671	612	612	624	637	649	662	676
25 Area Agency On Aging	6224 Food	118	0	204	0	0	0	0	0	0
25 Area Agency On Aging	6226 Janitorial Supplies	1,519	1,399	1,428	1,428	1,457	1,486	1,515	1,546	1,577
25 Area Agency On Aging	6228 Operating Expense	818	907	712	1,149	1,172	1,196	1,220	1,244	1,269
25 Area Agency On Aging	6231 Building Materials	1,416	3,195	2,972	3,472	3,541	3,612	3,685	3,758	3,833
25 Area Agency On Aging	6240 Small Tools & Equipment	0	63	0	0	0	0	0	0	0
25 Area Agency On Aging	6411 Auditing Services	0	0	0	0	0	0	0	0	0
25 Area Agency On Aging	6414 Legal Services	367	400	459	459	468	478	487	497	507
25 Area Agency On Aging	6416 Professional Services	0	0	0	0	0	0	0	0	0
25 Area Agency On Aging	6451 Telephone Expense	317	326	408	408	416	424	433	442	450
25 Area Agency On Aging	6452 Postage & Mailing	14	2	36	236	241	246	250	255	261
25 Area Agency On Aging	6531 Liability Insurance	-137	776	918	918	936	955	974	994	1,014
25 Area Agency On Aging	6533 Property Insurance	239	239	255	255	260	265	271	276	282
25 Area Agency On Aging	6551 Electricity	4,861	4,401	5,534	6,934	7,073	7,214	7,358	7,506	7,656
25 Area Agency On Aging	6552 Water And Sewer	820	632	867	867	884	902	920	938	957
25 Area Agency On Aging	6553 Natural Gas	330	452	357	457	466	475	485	495	505
25 Area Agency On Aging	6554 Waste Disposal	392	443	447	447	456	465	474	484	494
25 Area Agency On Aging	6703 Dues, Subscriptions And Memberships	411	373	51	82	84	86	87	89	91
25 Area Agency On Aging	6706 Maintenance Contracts	524	806	896	1,296	1,322	1,348	1,375	1,403	1,431
25 Area Agency On Aging	6709 Contractual Services	23	0	0	50	51	52	53	54	55
25 Area Agency On Aging	6710 Equipment Repair Services	453	1,470	1,917	2,917	2,975	3,035	3,096	3,157	3,221
25 Area Agency On Aging	6750 Conferences And Training	0	66	0	0	0	0	0	0	0
Sub-Total Operating Supplies & Services		13,407	16,706	18,328	22,242	22,686	23,141	23,603	24,076	24,561
TOTALS FOR 8423 Operations		63,961	48,948	47,771	51,685	53,126	54,317	55,617	57,043	58,617

FY22 Proposed Final Annual Budget & Five-Year Forecast of All Funds

	2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Proposed	2023 Projected	2024 Projected	2025 Projected	2026 Projected
25 Transportation 8424 Expenses									
25 Area Agency On Aging 6181 Driver'S Salary	0	0	0	0	0	0	0	0	0
25 Area Agency On Aging 6182 Driver'S Ere'S	0	0	0	0	0	0	0	0	0
25 Area Agency On Aging 6225 Fuel, Oil And Lubricants	1,250	1,189	5,311	1,311	1,337	1,364	1,391	1,419	1,447
25 Area Agency On Aging 6235 Auto Repair Supplies\Vehicle Reg.	0	0	0	0	0	0	0	0	0
25 Area Agency On Aging 6451 Telephone Expense	0	0	0	600	612	624	637	649	662
25 Area Agency On Aging 6532 Vehicle	0	0	0	0	0	0	0	0	0
25 Area Agency On Aging 6708 Miscellaneous Charges	0	0	0	0	0	0	0	0	0
Sub-Total Operating Supplies & Services	1,250	1,189	5,311	1,911	1,949	1,988	2,028	2,068	2,109
Total Senior Center Operations	221,543	231,351	241,563	244,717	254,599	258,735	262,904	267,387	272,235

Senior Center Fund Summary									
TOTAL SENIOR CENTER FUND REVENUES	155,079	144,645	144,488	145,688	145,688	145,688	145,688	145,688	145,688
TOTAL SENIOR CENTER FUND EXPENDITURES	(221,543)	(231,351)	(241,563)	(244,717)	(254,599)	(258,735)	(262,904)	(267,387)	(272,235)
REVENUES OVER (UNDER) EXPENDITURES	(66,357)	(86,706)	(97,075)	(99,029)	(108,911)	(113,047)	(117,216)	(121,699)	(126,547)
Transfers From General Fund	66,357	86,706	97,075	99,029	108,911	113,047	117,216	121,699	126,547
Beginning Fund Balance	0		0	0	0	0	0	0	0
Ending Fund Balance	0		0	0	0	0	0	0	0

FY22 Proposed Final Annual Budget & Five-Year Forecast of All Funds

		2019	2020	2021	2021	2022	2023	2024	2025	2026
		Actual	Actual	Budget	Projected	Proposed	Projected	Projected	Projected	Projected
27 Community Action Program Revenues										
27 Community Action Program	4320 Governmental Grants	35,000	40,000	35,000	50,000	105,000	50,000	50,000	50,000	50,000
27 Community Action Program	4380 Other Revenue From Govern. Agenc	80,000	43,252	40,000	0	0	0	0	0	0
27 Community Action Program	4950 Other Miscellaneous Revenue	479	14,205	0	3,485	3,485	3,485	3,485	3,485	3,485
27 Community Action Program	4999 Transfers From General Fund	59,209	54,042	68,553	56,301	21,912	79,502	82,409	85,678	89,363
Total Community Action Revenues		174,688	151,499	143,553	109,786	130,397	132,987	135,894	139,163	142,848
27 Community Action Program Expenses										
27 Community Action Program	6020 Salaries	63,828	70,724	63,609	63,609	82,056	82,056	82,056	82,056	82,056
27 Community Action Program	6110 Fica	4,881	5,408	4,866	4,866	6,277	6,277	6,277	6,277	6,277
27 Community Action Program	6120 Pension	5,831	6,456	5,724	5,724	5,868	6,002	6,122	6,242	6,362
27 Community Action Program	6140 Workmen'S Compensation	849	732	713	713	835	835	835	835	835
27 Community Action Program	6150 Group Health Insurance	10,541	11,219	13,576	13,576	13,576	15,612	17,954	20,647	23,744
27 Community Action Program	6160 Unemployment Insurance	176	82	659	659	672	672	690	709	728
27 Community Action Program	6170 Life Insurance Expense	62	71	73	73	136	137	138	138	139
Sub-Total Personnel Costs		86,168	94,692	89,220	89,220	109,420	111,591	114,072	116,904	120,141
27 Community Action Program	6211 Office Supplies	638	582	1,070	2,037	2,078	2,119	2,162	2,205	2,249
27 Community Action Program	6212 Printing And Duplicating	1,274	875	1,530	1,330	1,357	1,384	1,411	1,440	1,468
27 Community Action Program	6224 Food	1,000	1,254	0	0	0	0	0	0	0
27 Community Action Program	6225 Fuel, Oil And Lubricants	271	557	773	282	288	293	299	305	311
27 Community Action Program	6226 Janitorial Supplies	26	125	245	490	500	510	520	530	541
27 Community Action Program	6228 Operating Expense	486	524	599	200	204	208	212	216	221
27 Community Action Program	6231 Building Materials	0	181	510	220	224	229	233	238	243
27 Community Action Program	6235 Auto Repair Supplies\Vehicle Reg.	769	107	0	336	343	350	357	364	371
27 Community Action Program	6240 Small Tools & Equipment	370	250	1,105	1,105	1,127	1,150	1,173	1,196	1,220
27 Community Action Program	6411 Auditing Services	284	322	406	406	414	422	431	439	448
27 Community Action Program	6451 Telephone Expense	799	853	918	918	936	955	974	994	1,014
27 Community Action Program	6452 Postage & Mailing	305	71	357	57	58	59	60	62	63
27 Community Action Program	6510 Advertising Expense	41,714	41,301	40,000	0	0	0	0	0	0
27 Community Action Program	6531 Liability Insurance	767	767	865	865	882	900	918	936	955
27 Community Action Program	6532 Vehicle	482	482	538	2,388	2,436	2,484	2,534	2,585	2,637
27 Community Action Program	6533 Property Insurance	130	1,087	1,122	1,122	1,144	1,167	1,191	1,214	1,239
27 Community Action Program	6551 Electricity	1,223	1,723	1,932	1,979	2,019	2,059	2,100	2,142	2,185
27 Community Action Program	6552 Water And Sewer	218	249	365	365	372	380	387	395	403
27 Community Action Program	6554 Waste Disposal	326	303	367	367	374	382	389	397	405
27 Community Action Program	6703 Dues, Subscriptions And Membershi	0	86	306	406	414	422	431	439	448
27 Community Action Program	6706 Maintenance Contracts	1,386	1,292	1,224	1,380	1,408	1,436	1,464	1,494	1,524
27 Community Action Program	6709 Contractual Services	0	3,818	0	2,000	2,040	2,081	2,122	2,165	2,208
27 Community Action Program	6750 Conferences And Training	0	0	102	102	104	106	108	110	113
27 Community Action Program	6781 Celebration Expense	0	0	0	2,211	2,255	2,300	2,346	2,393	2,441
Sub-Total Operating Supplies & Services		52,468	56,809	54,334	20,566	20,977	21,396	21,822	22,259	22,707
TOTALS FOR 8424 COMMUNITY ACTION PROGRAM		138,636	151,501	143,554	109,786	130,397	132,987	135,894	139,163	142,848
Community Action Program Fund Summary										
TOTAL CAP FUND REVENUES		115,479	97,457	75,000	53,485	108,485	53,485	53,485	53,485	53,485
TOTAL CAP FUND EXPENDITURES		(138,636)	(151,501)	(143,554)	(109,786)	(130,397)	(132,987)	(135,894)	(139,163)	(142,848)
REVENUES OVER (UNDER) EXPENDITURES		(59,208)	(90,637)	(68,554)	(56,301)	(21,912)	(79,502)	(82,409)	(85,678)	(89,363)
Transfers From General Fund		59,208	90,637	68,554	56,301	21,912	79,502	82,409	85,678	89,363
Beginning Fund Balance		0	0	0	0	0	0	0	0	0
Ending Fund Balance		0	0	0	0	0	0	0	0	0

FY22 Proposed Final Annual Budget & Five-Year Forecast of All Funds

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Proposed	2023 Projected	2024 Projected	2025 Projected	2026 Projected
38 PYT/Covid Grant Funding										
38 AZCARES	4380 Other Revenue From Gov	0	0	0	2,002,000	0	0	0	0	0
38 AZCARES	4910 Investment Earnings	0	0	0	497		0	0	0	0
38 Community Action Program	4999 Transfers From General F	0	0	0	52,704		0	0	0	0
Total AZCares Revenues		0	0	0	2,055,201	0	0	0	0	0
38 AZCARES	6020 Salaries				476,997					
38 AZCARES	6110 Fica				40,991					
38 AZCARES	6120 Pension				15,862					
38 AZCARES	6130 Public Safety Retirement				59,039					
38 AZCARES	6140 Workmen'S Compensation				23,566					
38 AZCARES	6150 Group Health Insurance				41,618					
38 AZCARES	6160 Unemployment Insurance				300					
38 AZCARES	6170 Life Insurance Expense				78					
Sub-Total Personnel Costs		0	0	0	658,451	0	0	0	0	0
38 AZCARES	6211 Office Supplies				3,209					
38 AZCARES	6212 Printing And Duplicating				1,567					
38 AZCARES	6224 Food				36,687					
38 AZCARES	6225 Fuel, Oil And Lubricants				51					
38 AZCARES	6226 Janitorial Supplies				29,189					
38 AZCARES	6228 Operating Expense				4,786					
38 AZCARES	6231 Building Materials				563					
38 AZCARES	6235 Auto Repair Supplies\Vehicle Reg.				-431					
38 AZCARES	6240 Small Tools & Equipment				28,042					
38 AZCARES	6411 Auditing Services				0					
38 AZCARES	6414 Legal Services		9,832		11,308					
38 AZCARES	6451 Telephone Expense				872					
38 AZCARES	6452 Postage & Mailing				2					
38 AZCARES	6510 Advertising Expense				6					
38 AZCARES	6703 Dues, Subscriptions And Memberships				0					
38 AZCARES	6706 Maintenance Contracts				2,467					
38 AZCARES	6709 Contractual Services		13,261		192,974					
38 AZCARES	6715 Police Contract				501,609					
38 AZCARES	6750 Conferences And Training				1,080					
38 AZCARES	6830 Contractual Building Construction				396,345					
38 AZCARES	6860 Machinery And Equipment				163,331					
Sub-Total Operating Supplies & Services		0	23,093	0	1,373,657	0	0	0	0	0
TOTALS FOR 8211 COVID		0	23,093	0	2,032,108	0	0	0	0	0

Covid Grant Fund Summary										
TOTAL COVID FUND REVENUES		0	0	0	2,002,497	0	0 Projected	Projected		0
TOTAL COVID FUND EXPENDITURES		0	(23,093)	0	(2,032,108)	0	0	0	0	0
REVENUES OVER (UNDER) EXPENDITURES		0	(23,093)	0	(29,611)	0	0	0	0	0
Transfers From General Fund					52,704	0				
Beginning Fund Balance		0	0	0	(23,093)	0	0	0	0	0
Ending Fund Balance		0	(23,093)	0	(52,704)	0	0	0	0	0

FY22 Proposed Final Annual Budget & Five-Year Forecast of All Funds

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Proposed	2023 Projected	2024 Projected	2025 Projected	2026 Projected
AZ Cares										
46 AZ Cares	4999 Transfers From General Fund	0	0	0	761,282	0	0	0	0	0
46 Federal Economic Recovery		0	0	0	0	1,107,311	1,107,311	0	0	0
Total AZ Cares Revenues		0	0	0	761,282	1,107,311	1,107,311	0	0	0
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46 AZ Cares	6715 Police Contract	0	493,092	0	268,190	679,183	679,183	0	0	0
	6020 Hazard Pay	0	0	0	0	275,128	275,128	0	0	0
	6224 Utility Assistance	0	0	0	0	28,000	28,000	0	0	0
	6416 Business Assistance	0	0	0	0	20,000	20,000	0	0	0
	6709 Covid Team	0	0	0	0	105,000	105,000	0	0	0
Total AZ Cares Expenses		0	0	0	268,190	1,107,311	1,107,311	0	0	0

AZ-CARES Act Fund Summary										
TOTAL AZ-CARES ACT FUND REVENUES		0	0	0 Projected	761,282	1,107,311	1,107,311	0 Projected	0 Projected	0
TOTAL AZ-CARES ACT FUND EXPENDITURES		0	(493,092)	0	(268,190)	(1,107,311)	(1,107,311)	0	0	0
REVENUES OVER (UNDER) EXPENDITURES		0	(493,092)	0	493,092	0	0	0	0	0
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Beginning Fund Balance			0	0	(493,092)	0	0	0	0	0
Ending Fund Balance			(493,092)	0	0	0	0	0	0	0

FY22 Proposed Final Annual Budget & Five-Year Forecast of All Funds

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Proposed	2023 Projected	2024 Projected	2025 Projected	2026 Projected
Housing										
40 Community Development Block Grant	4950 Other Miscellaneous Reven	568,652	0	0	0	0	0	0	0	0
45 Other Housing Grants	4380 Other Miscellaneous Reven	4,969	4,800	0	4,800	0	0	0	0	0
40 Community Development Block Grant	4950 Other Program Income	35,404	81,937	44,600	0	0	0	0	0	0
Total Housing Revenues		609,025	86,737	44,600	4,800	0	0	0	0	0
40 Community Development Block Grant	CDBG Streets	568,652	0	39,600	0	0	0	0	0	0
40 Community Development Block Grant	6001 Program Income	129,451	43,960	0	0	67,007	0	0	0	0
40 Community Development Block Grant	6850 Capital Improvements	0	0	0	0	0	0	0	0	0
40 Community Development Block Grant	6851 Engineering	0	0	0	0	0	0	0	0	0
45 Other Housing Grants	6228 Operating Expense	1,877	2,299	5,000	0	0	0	0	0	0
Total Housing Expenses		699,980	46,259	44,600	0	67,007	0	0	0	0
CDBG/HOUSING Fund Summary										
TOTAL CDBG/HOUSING FUND REVENUES		609,025	86,737	44,600	4,800	0	0	0	0	0
TOTAL CDBG/HOUSING FUND EXPENDITURES		-699,980	-46,259	-44,600	0	-67,007	0	0	0	0
REVENUES OVER (UNDER) EXPENDITURES		-90,955	40,478	0	4,800	-67,007	0	0	0	0
Beginning Fund Balance		112684	21,729	62,207	62,207	67,007	0	0	0	0
Ending Fund Balance		21,729	62,207	62,207	67,007	0	0	0	0	0

FY22 Proposed Final Annual Budget & Five-Year Forecast of All Funds

		2019	2020	2021	2021	2022	2023	2024	2025	2026
		Actual	Actual	Budget	Projected	Proposed	Projected	Projected	Projected	Projected
47 Tianguis Commercial Center Revenues										
47 Tianguis Commercial Center	4920 Rent And Concessions	110,149	115,769	127,980	116,794	116,794	116,794	116,794	116,794	116,794
47 Tianguis Commercial Center	4920 Utilities Billed	28,183	27,673	28,000	0	24,200	24,200	24,200	24,200	24,200
47 Tianguis Commercial Center	Patio Rentals	29,687	19,627	12,200	0	0	0	0	0	0
47 Tianguis Commercial Center	Rents not Received	6,275	2,180	0	0	0	0	0	0	0
Fund Balance Carryforward		0	3,323	10,769	35,616	13,405	0	0	0	0
Total Tianguis Revenues		174,294	168,572	178,949	152,410	154,399	140,994	140,994	140,994	140,994
47 Tianguis Commercial Center Expenses										
47 Tianguis Commercial Center	6020 Salaries	22,984	28,407	38,452	38,452	42,292	42,292	42,292	42,292	42,292
47 Tianguis Commercial Center	6110 Fica	1,725	2,212	2,942	2,942	3,235	3,235	3,235	3,235	3,235
47 Tianguis Commercial Center	6120 Pension	1,915	3,530	3,250	3,250	3,559	3,641	3,714	3,786	3,859
47 Tianguis Commercial Center	6140 Workmen'S Compensation	1,289	1,463	2,218	2,218	2,462	2,462	2,462	2,462	2,462
47 Tianguis Commercial Center	6150 Group Health Insurance	953	1,025	1,160	1,160	1,160	1,334	1,535	1,765	2,029
47 Tianguis Commercial Center	6160 Unemployment Insurance	110	37	529	529	529	544	559	573	588
47 Tianguis Commercial Center	6170 Life Insurance Expense	5	6	6	6	6	6	6	6	6
Sub-Total Personnel Costs		28,981	36,680	48,557	48,557	53,243	53,514	53,803	54,119	54,471
47 Tianguis Commercial Center	6212 Printing And Duplicating	3	19	0	0	0	0	0	0	0
47 Tianguis Commercial Center	6226 Janitorial Supplies	2,814	2,518	3,264	2,264	2,309	2,355	2,403	2,451	2,500
47 Tianguis Commercial Center	6227 Uniforms	60	135	0	0	0	0	0	0	0
47 Tianguis Commercial Center	6228 Operating Expense	605	115	1,530	204	208	212	216	221	225
47 Tianguis Commercial Center	6231 Building Materials	27,933	23,952	40,250	19,000	41,055	41,876	42,714	43,568	44,439
47 Tianguis Commercial Center	6240 Small Tools & Equipment	2,015	517	700	3,434	3,503	3,573	3,644	3,717	3,791
47 Tianguis Commercial Center	6411 Auditing Services	602	683	684	684	698	712	726	740	755
47 Tianguis Commercial Center	6531 Liability Insurance	1,287	1,287	1,419	1,419	1,447	1,476	1,506	1,536	1,567
47 Tianguis Commercial Center	6533 Property Insurance	1,199	2,412	2,468	2,468	2,517	2,568	2,619	2,671	2,725
47 Tianguis Commercial Center	6551 Electricity	45,414	45,214	46,125	55,428	48,537	48,537	48,537	48,537	48,537
47 Tianguis Commercial Center	6552 Water And Sewer	8,408	9,807	10,000	10,000	10,200	10,404	10,612	10,824	11,041
47 Tianguis Commercial Center	6554 Waste Disposal	4,900	5,081	4,790	4,790	4,886	4,984	5,083	5,185	5,289
47 Tianguis Commercial Center	6703 Dues, Subscriptions And Memberships	1,963	1,567	2,530	2,530	2,581	2,632	2,685	2,739	2,793
47 Tianguis Commercial Center	6706 Maintenance Contracts	0	0	612	612	624	637	649	662	676
47 Tianguis Commercial Center	6708 Miscellaneous Charges	808	0	1,020	1,020	1,040	1,061	1,082	1,104	1,126
47 Tianguis Commercial Center	6709 Contractual Services	14,353	12,260	10,000	0	10,000	10,000	10,000	10,000	10,000
47 Tianguis Commercial Center	6720 Contract Labor	6,189	0	5,000	0	0	0	0	0	0
47 Tianguis Commercial Center	6762 Bad Debt Expense	12,841	0	0	0	0	0	0	0	0
Sub-Total Operating Supplies & Services		131,394	105,567	130,392	103,853	129,605	131,027	132,476	133,955	135,464
TOTALS FOR 8800 Tianguis		160,375	142,247	178,949	152,410	182,848	184,541	186,279	188,074	189,935

Tianguis Fund Summary										
TOTAL TIANGUIS FUND REVENUES		174,294	165,249	168,180	116,794	140,994	140,994	140,994	140,994	140,994
TOTAL TIANGUIS FUND EXPENDITURES		(160,375)	(142,247)	(178,949)	(152,410)	(182,848)	(184,541)	(186,279)	(188,074)	(189,935)
REVENUES OVER (UNDER) EXPENDITURES		13,919	23,002	(10,769)	(35,616)	(41,854)	(43,547)	(45,285)	(47,080)	(48,941)
Transfers Unfunded		0	0	0	0	0	0	0	0	0
Beginning Fund Balance		21,099	26,019	32,294	49,021	13,405	(28,449)	(71,996)	(117,281)	(164,361)
Ending Fund Balance		35,018	49,021	21,525	13,405	(28,449)	(71,996)	(117,281)	(164,361)	(213,302)

FY22 Proposed Final Annual Budget & Five-Year Forecast of All Funds

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Proposed	2023 Projected	2024 Projected	2025 Projected	2026 Projected
50 Sewer Fund Revenues										
50 Sewer System Fund	4710 Sewer Use Fees	80,514	81,521	104,069	82,920	82,920	82,920	82,920	82,920	82,920
50 Sewer System Fund	4910 Investment Earnings	24,416	17,002	12,500	2,000	2,000	2,000	2,000	2,000	2,000
50 Sewer System Fund	4950 Other Miscellaneous Revenue	0	0	517,828	517,828	0	0	0	0	0
	Balance Carryforward	136,719	296,207	32,288	64,873	76,898	80,236	83,811	87,668	91,850
Total Sewer Revenues		241,649	394,730	666,685	667,621	161,818	165,156	168,731	172,588	176,770
50 Sewer Fund Expenses										
50 Sewer System Fund	6020 Salaries	58,196	56,860	51,892	51,892	60,645	60,645	60,645	60,645	60,645
50 Sewer System Fund	6110 Fica	4,007	3,924	3,970	3,970	4,639	4,639	4,639	4,639	4,639
50 Sewer System Fund	6120 Pension	4,448	7,028	6,341	6,341	7,411	7,581	7,732	7,884	8,035
50 Sewer System Fund	6140 Workmen'S Compensation	2,082	1,745	1,862	1,862	1,938	1,938	1,938	1,938	1,938
50 Sewer System Fund	6150 Group Health Insurance	10,072	10,992	12,672	12,672	12,672	14,350	16,252	18,409	20,856
50 Sewer System Fund	6160 Unemployment Insurance	55	21	202	202	202	207	213	218	224
50 Sewer System Fund	6170 Life Insurance Expense	44	50	50	50	50	50	51	51	51
Sub-Total Personnel Costs		78,904	80,620	76,989	76,989	87,557	89,410	91,470	93,784	96,388
50 Sewer System Fund	6211 Office Supplies	147	0	109	0	0	0	0	0	0
50 Sewer System Fund	6228 Operating Expense	0	1,250	0	0	0	0	0	0	0
50 Sewer System Fund	6231 Building Repairs	60,863	0	0	70,000	71,400	72,828	74,285	75,770	77,286
50 Sewer System Fund	6240 Small Tools & Equipment	0	0	0	0	0	0	0	0	0
50 Sewer System Fund	6411 Auditing Services	251	290	437	283	289	294	300	306	312
50 Sewer System Fund	6413 Engineering & Architectural Serv	0	0	0	1,350	1,377	1,405	1,433	1,461	1,491
50 Sewer System Fund	6510 Advertising Expense	0	5	0	0	0	0	0	0	0
50 Sewer System Fund	6531 Liability Insurance	398	632	885	634	647	660	673	686	700
50 Sewer System Fund	6551 Electricity	388	395	437	537	548	559	570	581	593
50 Sewer System Fund	6890 Sewer Line Repairs (Cdbg)	0	311,538	587,828	517,828	0	0	0	0	0
	Transfers out	100,698	0	0	0	0	0	0	0	0
Sub-Total Operating Supplies & Services		162,745	314,110	589,696	590,632	74,261	75,746	77,261	78,804	80,382
TOTALS FOR 8370 Sewer		241,649	394,730	666,685	667,621	161,818	165,156	168,731	172,588	176,770

SEWER FUND Summary										
TOTAL SEWER FUND REVENUES		104,930	98,523	634,397	602,748	84,920	84,920	84,920	84,920	84,920
TOTAL SEWER FUND EXPENDITURES		(241,649)	(394,730)	(666,685)	(667,621)	(161,818)	(165,156)	(168,731)	(172,588)	(176,770)
REVENUES OVER (UNDER) EXPENDITURES		(136,719)	(296,207)	(32,288)	(64,873)	(76,898)	(80,236)	(83,811)	(87,668)	(91,850)
Beginning Fund Balance		1,163,078	1,274,652	638,262	978,445	913,572	836,674	756,438	672,627	584,959
Ending Fund Balance		1,026,359	978,445	605,974	913,572	836,674	756,438	672,627	584,959	493,109

FY22 Proposed Final Annual Budget & Five-Year Forecast of All Funds

		2019 Actual	2020 Actual	2021 Budget	2021 Projected	2022 Proposed	2023 Projected	2024 Projected	2025 Projected	2026 Projected
51 Refuse Collection Revenue										
51 Refuse Collection	4730 Waste Control Fees	327,250	304,494	297,306	297,306	326,184	326,188	326,191	326,195	326,200
51 Refuse Collection	4731 Revenue Sharing	0	0	0	21,882	27,836	28,353	28,881	29,418	29,964
51 Refuse Collection	4735 Refuse Truck Reservations	1,050	1,100	0	800	800	800	800	800	800
	Prior Year Retained Used	25,436	58,279	0	0	0	0	0	0	0
Total Refuse Revenues		353,736	363,873	297,306	319,988	354,820	355,341	355,872	356,413	356,964
51 Refuse Collection Revenue										
51 Refuse Collection	6228 Operating Expense	755	580	0	0	0	0	0	0	0
51 Refuse Collection	6411 Auditing Services	0	0	0	0	0	0	0	0	0
51 Refuse Collection	6531 Liability Insurance	1,165	2,363	2,389	2,389	2,437	2,486	2,535	2,586	2,638
51 Refuse Collection	6717 Residential Refuse Contract	275,961	308,531	273,522	273,522	347,950	354,418	361,008	367,719	374,554
51 Refuse Collection	6718 Garbage Roll Off Contract	75,855	52,399	0	0	0	0	0	0	0
Total Refuse Expenses		353,736	363,873	275,911	275,911	350,387	356,904	363,543	370,305	377,192

REFUSE FUND Summary										
TOTAL REFUSE FUND REVENUES		328,300	305,594	297,306	319,988	354,820	355,341	355,872	356,413	356,964
TOTAL REFUSE FUND EXPENDITURES		(353,736)	(363,873)	(275,911)	(275,911)	(350,387)	(356,904)	(363,543)	(370,305)	(377,192)
REVENUES OVER (UNDER) EXPENDITURES		(25,436)	(58,279)	21,395	44,077	4,433	(1,563)	(7,671)	(13,892)	(20,228)
Beginning Fund Balance		276,499	275,363	127,956	217,084	261,161	261,161	265,594	259,598	257,922
Ending Fund Balance		251,063	217,084	149,351	261,161	265,594	259,598	257,922	245,706	237,695

85 Municipal Property Corporation (Bond)										
85 Municipal Property Corporation	4999 Transfers From General Fund	292,245	18,701	287,350	287,327	322,974	312,244	0	0	0
Total Bond Revenues										
85 Municipal Property Corporation	6901 Debt Service Interest	245,000	0	273,725	255,000	290,000	305,000	0	0	0
85 Municipal Property Corporation	6940 Interest On Bonds	47,245	18,701	13,625	32,327	32,974	7,244	0	0	0
Total Bond Expenses		292,245	18,701	287,350	287,327	322,974	312,244	0	0	0

FY22 Proposed Final Annual Budget & Five-Year Forecast of All Funds

		2019	2020	2021	2021	2022	2023	2024	2025	2026
		Actual	Actual	Budget	Projected	Proposed	Projected	Projected	Projected	Projected
90 Grant Fund Revenues										
90 Grant Fund	4380 Other Revenue From Govern. Agencies	337,023	77,000	0	410,000	0	0	0	0	0
SAFER	Salaries & Benefits		183,476	128,078	214,048	156,848	63,895	0	0	0
Tohono O'dham	Senior Center Activity Program	0	48,081	25,000	0	80,000	0	0	0	0
Tohono O'dham	Fire Truck Pymnt	0	93,125	110,000	0	65,000	0	0	0	0
Fort McDowell	Fire-Response Vehicle	0	0	60,000	0	75,000	0	0	0	0
Fort McDowell	Senior Center Meal Program	0	0	0	0	80,000	0	0	0	0
Ak-Chin	Fire-SCBA	0	0	0	0	100,000	0	0	0	0
Ak-Chin	First Things First	0	0	0	0	30,000	0	0	0	0
PYT	Commuity Food Assist.	0	0	0	0	40,000				
PYT	Fire-SCBA	0	0	0	0	75,000				
GRIC	Cultural Heritage Events	0	46,700	25,000	0	36,000	0	0	0	0
GRIC	CAP Assistance	0	0	0	0	55,000	0	0	0	0
GRIC	PW Equipment	0	0	0	0	60,000	0	0	0	0
90 Grant Fund	4950 Other Grant Revenue Opportunities	54,246		1,213,692	386,443	10,824,817	1,451,968	1,451,968	1,451,968	1,451,968
90 Grant Fund	4999 Transfers From General Fund	0	0	45,000	45,000	40,000	45,000	45,000	45,000	45,000
Total Grant Fund Revenues		391,269	448,382	1,606,770	1,055,491	11,717,665	1,560,863	1,496,968	1,496,968	1,496,968
90 Grant Fund Expenses										
90 Grant Fund	6020 Salaries	38,141	156,395	73,164	73,164	93,027	35,187	0	0	0
90 Grant Fund	6110 Fica	2,925	9,499	5,597	5,597	7,117	2,692	0	0	0
90 Grant Fund	6120 Pension	6,665	68,979	22,893	22,893	29,108	14,075	0	0	0
90 Grant Fund	6140 Workmen'S Compensation	2,532	11,485	4,283	4,283	5,446	2,060	0	0	0
90 Grant Fund	6150 Group Health Insurance	7,290	21,302	21,443	21,443	21,443	9,327	0	0	0
90 Grant Fund	6160 Unemployment Insurance	41	57	466	466	475	466	0	0	0
90 Grant Fund	6170 Life Insurance Expense	59	282	232	232	232	88	0	0	0
Sub-Total Personnel Costs		57,653	267,999	128,078	128,078	156,848	63,895	0	0	0
90 Grant Fund	8088 Cdbg	0	448,873	0	371,873	0	0	0	0	0
90 Grant Fund	8220 Fire Department	0	15,365	0	0	0	0	0	0	0
Tohono O'dham	Fire Truck Pymnt	0	0	25,000	0	65,000	0	0	0	0
Fort McDowell	Fire-Response Vehicle	93,103	32,717	70,000	0	75,000	0	0	0	0
Ak-Chin	Fire-SCBA	0	21,462	40,000	0	100,000	0	0	0	0
PYT	Commuity Food Assist.	0	0	0	0	40,000				
PYT	Fire-SCBA	0	0	0	0	75,000				
Tohono O'dham	Senior Center Activity Program	0	0	421,000	0	80,000	0	0	0	0
Fort McDowell	Senior Center Meal Program	250,000	0	0	0	80,000	0	0	0	0
GRIC	CAP Assistance	48,166	118,361	0	0	55,000	0	0	0	0
GRIC	Cultural Heritage Events	0	0	85,750	41,492	36,000	0	0	0	0
GRIC	PW Equipment	0	0	0	0	60,000	0	0	0	0
Ak-Chin	First Things First	0	0	125,000	0	30,000	0	0	0	0
90 Grant Fund	4950 Other Grant Revenue Opportunities	0	0	667,140	0	10,824,817	1,451,968	1,451,968	1,451,968	1,451,968
90 Grant Fund	4999 Transfers From General Fund	0	0	45,000	0	40,000	45,000	45,000	45,000	45,000
Sub-Total Operating Supplies & Capital Outlay		391,269	636,778	1,478,890	413,365	11,560,817	1,496,968	1,496,968	1,496,968	1,496,968
90 Grant Fund Expenses		448,922	904,777	1,606,968	541,443	11,717,665	1,560,863	1,496,968	1,496,968	1,496,968
GRANT FUND Summary										
TOTAL GRANT FUND REVENUES		391,269	448,382	1,606,770	1,055,491	11,717,665	1,560,863	1,496,968	1,496,968	1,496,968
TOTAL GRANT FUND EXPENDITURES		(448,922)	(904,777)	(1,606,968)	(541,443)	(11,717,665)	(1,560,863)	(1,496,968)	(1,496,968)	(1,496,968)
REVENUES OVER (UNDER) EXPENDITURES		(57,653)	(456,395)	(198)	514,048	0	0	0	0	0
Beginning Fund Balance		0	(57,653)	0	(514,048)	0	0	0	0	0
Ending Fund Balance		(57,653)	(514,048)	(198)	0	0	0	0	0	0



Town of Guadalupe

Proposed Final Annual Budget Fiscal Year 2021-2022



Town Council Meeting: June 24, 2021

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Snapshot: Town Responsibilities

General

- 13 miles of streets
- 5 miles of alleys
- 1.3 miles of Highline Canal
- 12 miles of sewer lines
- 233 streetlights
- 18 acres of parks and basins
- 5-acre cemetery
- Senior Center
- Town Hall Campus
- Mercado
- Maintenance Yard
- Biehn Park
- Stottlemyre Park

Programs and Services

- Senior Center
- CAP
- Fire and Life Safety
- Mercado
- Code Enforcement
- Finance/Accounts
- Clerk
- Administration
- Public Works
- Community Service Resources
- Community Events

Employees

- 18 full time
- 14 part-time
- 27 reserve firefighters
- Average part time wage: \$12.15/hour
- 2.5M annually



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FY 2021-2022
Proposed Final Annual Budget

Proposed Final Total FY21-22 Budget

- All Funds: \$21,067,259

Focus:

- General Fund:
 - \$5,934,244
 - 28% of Proposed Final FY21/22 Budget
- Grant Fund:
 - \$11,717,665
 - 56% of Proposed Final FY 21/22 Budget

PROPOSED FINAL FY 22 TOWN BUDGET \$21,067,259

Fund Category	Amount	Percentage
GRANT	\$11,717,665	56%
GENERAL FUND	\$5,934,244	28%
REFUSE	\$350,387	2%
MERCADO	\$182,848	1%
SENIOR	\$254,599	1%
SEWER	\$161,818	1%
BOND	\$322,974	1%
HURF	\$800,501	4%
LTAf	\$37,508	0%
COVID-19	\$0	0%
HOUSING	\$67,007	0%
CAP	\$130,397	1%
AZ CARES	\$1,107,113	5%

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FY2021-2022
Proposed Final Annual Budget

Proposed Final Total FY 2021/2022 Budget:

- **\$21,067,259**

Funds:

<ol style="list-style-type: none"> 1. General Fund: services, operations 2. *HURF: transportation and streets 3. *LTAF: Senior Center transportation 4. *Senior Center: operations, programs, services 5. *Community Action Program (CAP): assistance 6. *Municipal Property Corporation: bond 	<ol style="list-style-type: none"> 7. *Grant Fund: awarded and requested grants 8. *Mercado: operations 9. Housing: housing loans 10. Solid Waste: refuse services 11. Sanitary Sewer: services, maintenance 12. AZ Cares COVID19 Relief Fund 13. COVID19 Relief Fund
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FY2021-2022
Proposed Final Town Budget: All Funds
\$21,067,259

Total FY22 All Expenses / All Funds								
Annual Comparative						FY 22 - FY 21 Comparison		
	Audited FY18	Audited FY19	Audited FY20	Adopted FY21	Proposed FY22	FY22 % of total	FY22 - FY21 \$ change	FY22 - FY21 % change
General Fund	\$5,240,585	\$4,874,228	\$4,093,337	\$5,346,719	\$5,934,244	28.2%	\$587,525	11.0%
LTAf	\$34,298	\$33,482	\$37,381	\$38,044	\$37,508	0.2%	-\$536	-1.4%
HURF	\$647,406	\$584,313	\$421,823	\$613,858	\$800,501	3.8%	\$186,643	30.4%
Senior Center	\$216,126	\$221,543	\$231,351	\$241,563	\$254,599	1.2%	\$13,036	5.4%
CAP	\$132,363	\$138,636	\$151,501	\$143,554	\$130,397	0.6%	-\$13,157	-9.2%
CDBG/Housing	\$308,185	\$699,980	\$46,259	\$44,600	\$67,007	0.3%	\$22,407	50.2%
Tianguis	\$156,909	\$160,375	\$142,247	\$178,949	\$182,848	0.9%	\$3,899	2.2%
Sewer	\$207,662	\$241,649	\$394,730	\$666,685	\$161,818	0.8%	-\$504,867	-75.7%
Refuse	\$326,755	\$353,736	\$363,873	\$275,910	\$350,387	1.7%	\$74,477	27.0%
MPC Bond	\$289,300	\$292,245	\$18,701	\$287,350	\$322,974	1.5%	\$35,624	12.4%
Grant Fund	\$154,636	\$448,922	\$524,034	\$1,606,968	\$11,717,665	55.6%	\$10,110,697	629.2%
AZ Cares COVID19 Relief					\$1,107,311	5.3%	\$1,107,311	
COVID19					\$0	0.0%	\$0	
Total Annual Expenses	\$7,714,225	\$8,049,109	\$6,425,237	\$9,444,200	\$21,067,259	100%	\$11,623,059	123.1%



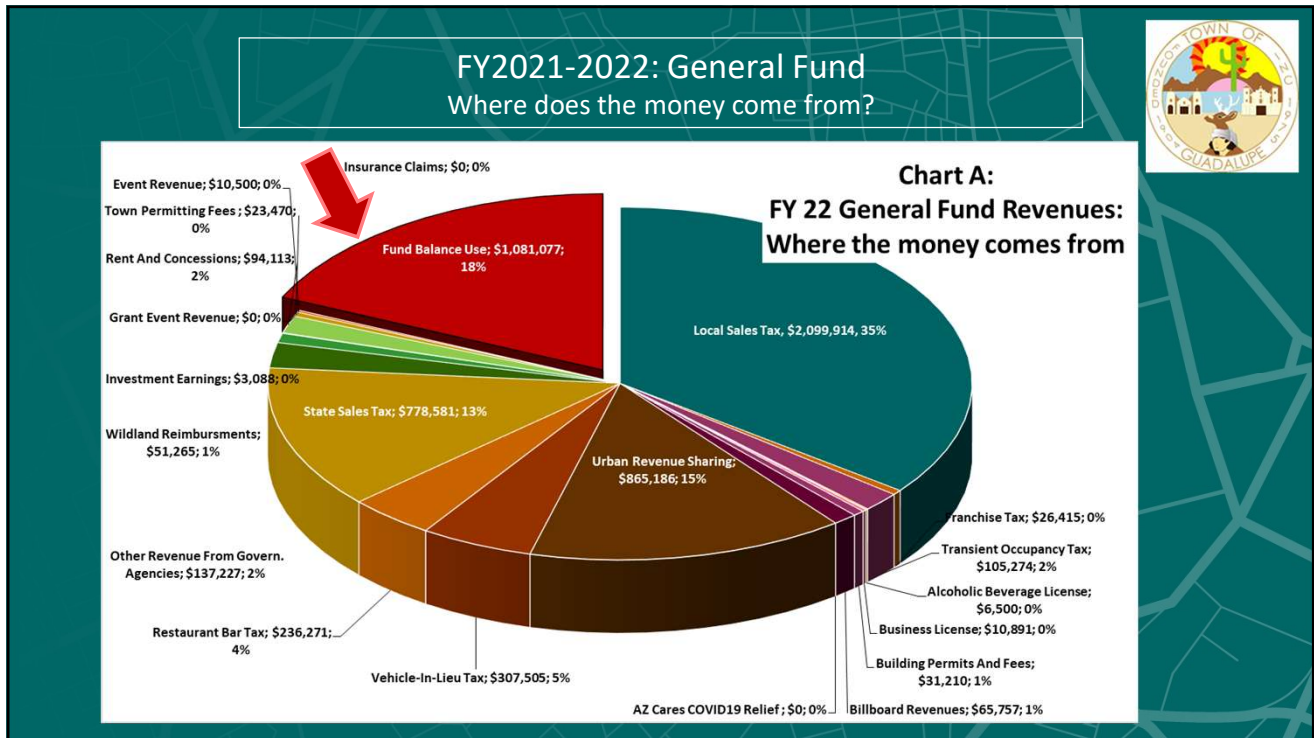
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FY2021-2022
Proposed Final
General Fund
Revenues



FY21-22 General Fund Revenues								
	Actual FY18	Actual FY19	Actual FY20	Actual FY21	Projected FY22	FY22 - FY21 % of total	FY22-FY21 \$ change	FY22-FY21 % change
Local Sales Tax	\$1,868,179	\$2,127,077	\$2,129,620	\$1,498,817	\$2,099,914	43.3%	\$601,097	40.1%
Franchise Tax	\$26,574	\$26,303	\$25,124	\$26,697	\$26,415	0.5%	-\$282	-1.1%
Transient Occupancy Tax	\$405,035	\$364,824	\$340,727	\$101,226	\$105,274	2.2%	\$4,048	4.0%
Alcoholic Beverage License	\$8,050	\$6,450	\$4,800	\$6,728	\$6,500	0.1%	-\$228	-3.4%
Restaurant Bar Tax	\$269,394	\$292,579	\$286,495	\$159,663	\$236,271	4.9%	\$76,608	48.0%
Business License	\$9,850	\$10,425	\$9,880	\$10,957	\$10,891	0.2%	-\$66	-0.6%
Building Permits And Fees	\$116,853	\$21,474	\$46,178	\$39,527	\$31,210	0.6%	-\$8,317	-21.0%
Billboard Revenues	\$59,297	\$64,174	\$74,570	\$63,081	\$65,757	1.4%	\$2,676	4.2%
AZ Cares COVID19 Relief	\$0	\$0	\$0	\$761,282	\$0	0.0%	-\$761,282	-100.0%
Urban Revenue Sharing	\$784,774	\$790,177	\$853,088	\$947,663	\$865,186	17.8%	-\$82,477	-8.7%
State Sales Tax	\$610,177	\$656,929	\$681,696	\$601,110	\$778,581	16.0%	\$177,471	29.5%
Other Revenue From Govern. Agencies	\$191,091	\$157,035	\$124,898	\$304,538	\$137,227	2.8%	-\$167,311	-54.9%
Wildland Reimbursements	\$158,167	\$75,176	\$58,755	\$50,000	\$51,265	1.1%	\$1,265	2.5%
Vehicle-In-Lieu Tax	\$262,424	\$280,769	\$279,535	\$304,005	\$307,505	6.3%	\$3,500	1.2%
Traffic Fines	\$30,417	\$19,922	\$27,846	\$0	\$0	0.0%	\$0	0.0%
Appearance Bonds	\$650	\$1,450	\$413	\$0	\$0	0.0%	\$0	0.0%
Jcef Revenues	\$0	\$6,144	\$60,155	\$0	\$0	0.0%	\$0	0.0%
Investment Earnings	\$12,336	\$20,161	\$12,795	\$14,554	\$3,088	0.1%	-\$11,466	-78.8%
Rent And Concessions	\$82,303	\$89,475	\$93,880	\$86,477	\$94,113	1.9%	\$7,636	8.8%
Town Permitting Fees	\$17,809	\$16,722	\$16,056	\$21,714	\$23,470	0.5%	\$1,756	8.1%
Insurance Claims	\$0	\$0	\$103,486	\$0	\$0	0.0%	\$0	0.0%
Grant Event Revenue	\$563,036	\$0	\$20,000	\$0	\$0	0.0%	\$0	0.0%
Event Revenue	\$8,725	\$17,264	\$10,500	\$30,199	\$10,500	0.2%	-\$19,699	-65.2%
Fund Balance Use	\$0	\$0	\$0	\$318,481	\$0	0.0%	-\$318,481	-100.0%
General Fund Total Expenses	\$5,485,141	\$5,044,530	\$5,260,497	\$5,346,719	\$4,853,167	100.0%	-\$493,552	-9.2%

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GENERAL FUND EXPENSES BY DEPARTMENT

Cost Center	Actual			Adopted		FY22 - FY21 Comparison		
	FY18	FY19	FY20	FY21	FY22	FY22 - FY21 % of total	FY22-FY21 \$ change	FY22-FY21 % change
	Mayor & Council	\$70,005	\$66,358	\$65,192	\$65,576	\$65,854	1.1%	\$278
Municipal Court	\$227,979	\$198,550	\$205,377	\$49,280	\$0	0.0%	-\$49,280	-100.0%
Town Manager	\$114,321	\$170,229	\$147,602	\$146,530	\$163,345	2.8%	\$16,815	11.5%
Administration	\$215,910	\$224,290	\$691,047	\$355,590	\$248,161	4.2%	-\$107,429	-30.2%
Transfer to Other Funds	\$438,364	\$466,757	\$178,696	\$519,422	\$693,554	11.7%	\$174,132	33.5%
Finance	\$145,013	\$132,625	\$138,765	\$140,001	\$150,535	2.5%	\$10,534	7.5%
Attorney	\$119,544	\$120,144	\$106,402	\$65,500	\$74,495	1.3%	\$8,995	13.7%
Town Clerk	\$24,896	\$38,245	\$41,068	\$41,275	\$41,512	0.7%	\$237	0.6%
Community Development	\$42,933	\$38,647	\$36,191	\$128,617	\$238,112	4.0%	\$109,495	85.1%
Information Technology	\$36,215	\$47,469	\$55,305	\$59,689	\$120,646	2.0%	\$60,957	102.1%
Building Official	\$109,731	\$89,948	\$99,657	\$0	\$0	0.0%	\$0	0.0%
Building Maintenance	\$103,717	\$87,633	\$113,355	\$122,211	\$169,422	2.9%	\$47,211	38.6%
Police Services	\$1,660,609	\$1,776,258	\$1,439,240	\$2,056,429	\$1,494,958	25.2%	-\$561,471	-27.3%
Fire	\$1,758,999	\$1,247,605	\$1,089,729	\$1,337,907	\$1,619,977	27.3%	\$282,070	21.1%
Cemetery	\$11,356	\$12,072	\$12,458	\$22,124	\$24,380	0.4%	\$2,256	10.2%
Parks	\$148,471	\$143,663	\$163,288	\$182,431	\$189,173	3.2%	\$6,742	3.7%
Library	\$12,522	\$14,323	\$7,825	\$10,818	\$10,100	0.2%	-\$718	-6.6%
Capital Outlay	\$0	\$0	\$0	\$43,319	\$630,000	10.6%	\$586,681	-4.0%
General Fund Total Expenses	\$5,240,585	\$4,874,816	\$4,591,197	\$5,346,719	\$5,934,224	100.0%	\$587,505	11.0%

FY2021-2022
Proposed
Final General
Fund
Expenditures

8

FY2021-2022:
General Fund
Where does
the money
go?

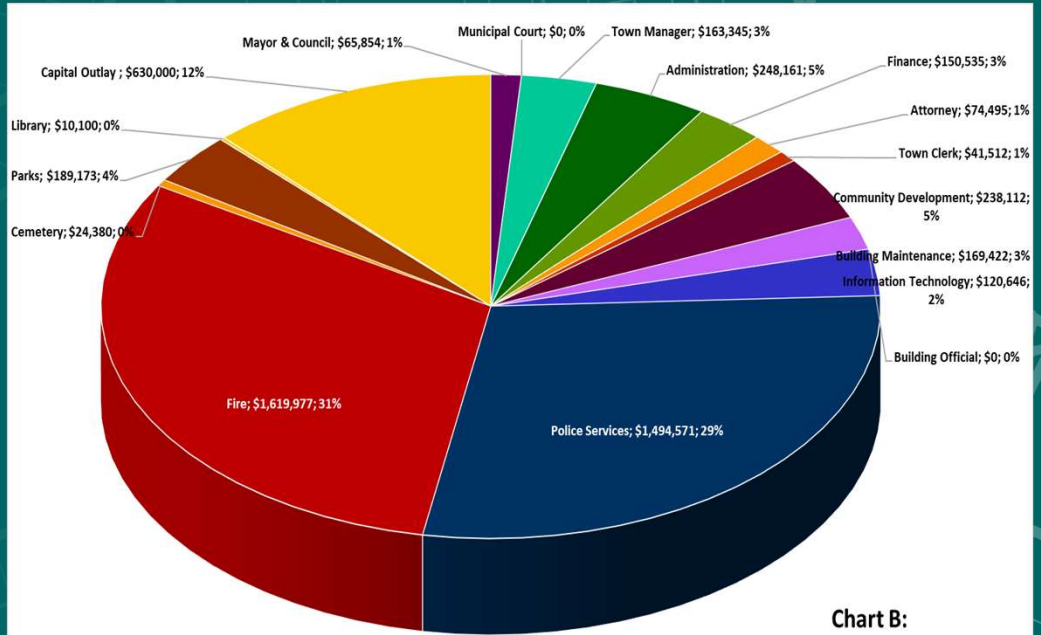


Chart B:
FY 22 General Fund Expenditures:
Where the money goes

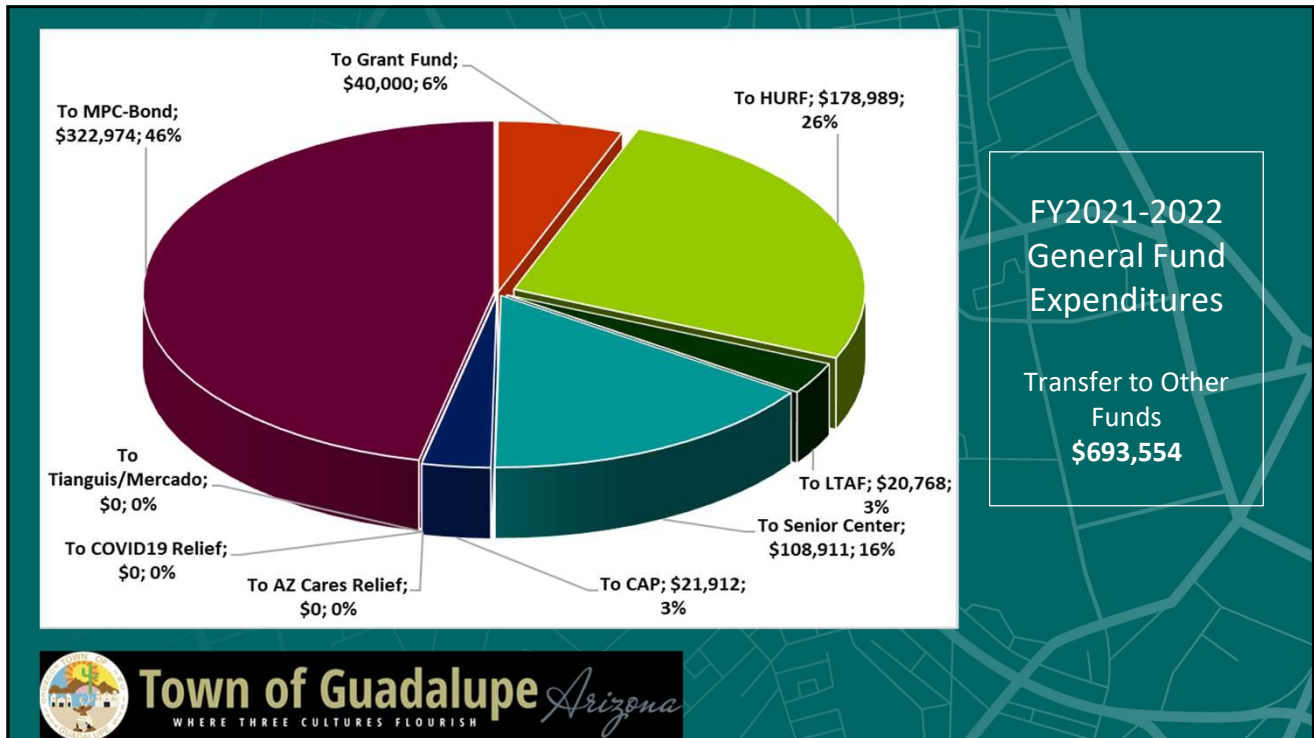
9



FY2021-2022
General Fund Expenditures
Transfer to Other Funds

FY21-22 Proposed General Fund Transfers To Other Funds								
	Actual			Adopted	Projected	FY22 - FY21 Comparison		
	FY18	FY19	FY20			FY21	FY22	FY22 - FY21 % of total
To Grant Fund	\$0	\$0	\$0	\$45,000	\$40,000	5.8%	-\$5,000	-11.1%
To HURF	\$5,020	\$32,205	\$0	\$0	\$178,989	25.8%	\$178,989	555.8%
To LTAF	\$6,042	\$16,742	\$20,641	\$21,443	\$20,768	3.0%	-\$675	-3.1%
To Senior Center	\$63,588	\$66,357	\$87,034	\$97,075	\$108,911	15.7%	\$11,836	12.2%
To CAP	\$56,593	\$59,208	\$52,320	\$68,554	\$21,912	3.2%	-\$46,642	-68.0%
To COVID19 Relief				\$0	\$0	0.0%	\$0	0.0%
To AZ Cares Relief				\$0	\$0	0.0%	\$0	0.0%
To Tianguis/Mercado				\$0	\$0	0.0%	\$0	0.0%
Transfer to MPC-Bond	\$289,300	\$292,245	\$18,701	\$287,350	\$322,974	46.6%	\$35,624	12.4%
General Fund Total Expend	\$420,543	\$466,757	\$178,696	\$519,422	\$693,554	100.0%	\$174,132	33.5%

10



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FY2021-2022 Proposed Final General Fund Revenues & Expenditures

Estimated FY21/22 Revenue:

- \$4.85M General Fund
- \$649,362 projected decrease overall
- Primarily due to reduction in Bed Tax and Urban Revenue Sharing

Difficult Assumptions:

- 27% reductions in Urban Revenue sharing
- Loss of hotel revenues


Estimated Expenses:

- \$5.93M General Fund
- \$587,525 expenditure increase from prior year
- \$1.081M in deficit spending (use of General Fund Balance)
- Reduces General Fund Balance
- Not an optimal budget
- Does illustrate town needs

12

FY2021-2022 Proposed Final General Fund Expenditures

- Proposed 5% wage increase for all employees effective January 1, 2022
 - Total Cost: \$55,000
 - Last increase was 2% in August 2017
- \$48K MCSO contract decrease
- \$306K Fire Dept. increase
 - Absorbing SAFER Grant Fire Fighter Salaries: \$130K
 - Replacing Turnout Gear: \$11K
 - Proposed Reserve Fire Fighter Salary Increase: \$50K
 - SCBA Equipment purchase: \$67K
- Transfers to other fund increase \$175K to HURF Avenida del Yaqui
- \$60K IT Systems, security increase
- \$48K Building Maintenance increase; demolition of Guad Building
- \$586K Capital Outlay
 - Highline Canal: \$500K
 - Calle Vauo Nawi Sidewalk: \$50K
 - Fire House: \$20K
 - Public Works Equipment: \$60K
 - Seeking Grants



Town of Guadalupe *Arizona*

WHERE THREE CULTURES FLOURISH

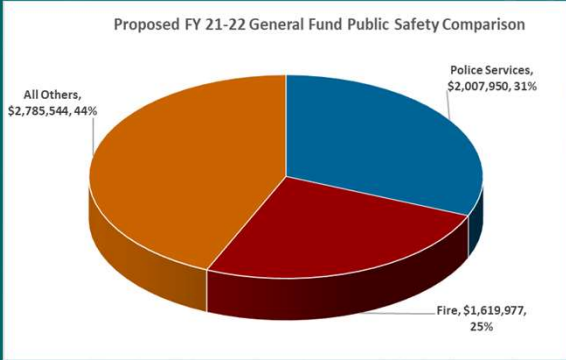
13

FY2021-2022 General Fund Expenditures

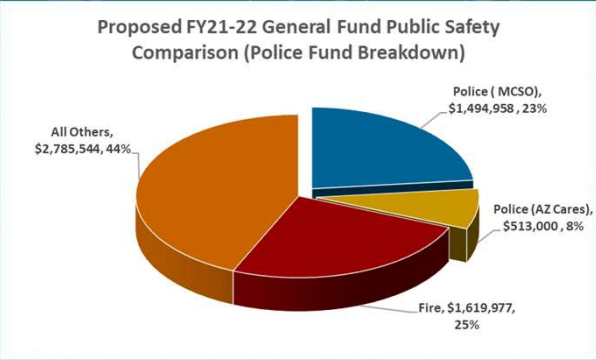
Public Safety
Analysis


FY21-22 Proposed General Fund Public Safety Services Comparison								
	Actual			Adopted		FY22 - FY21 Comparison		
	FY18	FY19	FY20	FY21	FY22	FY22 - FY21 % of total	FY22-FY21 \$ change	FY22-FY21 % change
Police Services	\$1,660,609	\$1,775,672	\$1,438,276	\$2,056,429	\$2,007,950	31.3%	-\$48,479	-2.4%
Fire	\$1,758,999	\$1,247,605	\$1,089,729	\$1,337,907	\$1,619,977	25.3%	\$282,070	22.6%
All Others	\$1,820,978	\$1,850,953	\$1,565,332	\$1,952,383	\$2,785,544	43.4%	\$833,161	42.7%
General Fund Total Expenses	\$5,240,586	\$4,874,230	\$4,093,337	\$5,346,719	\$6,413,471	100.0%	\$1,066,752	20.0%

Proposed FY 21-22 General Fund Public Safety Comparison



Proposed FY21-22 General Fund Public Safety Comparison (Police Fund Breakdown)





Town of Guadalupe *Arizona*

WHERE THREE CULTURES FLOURISH

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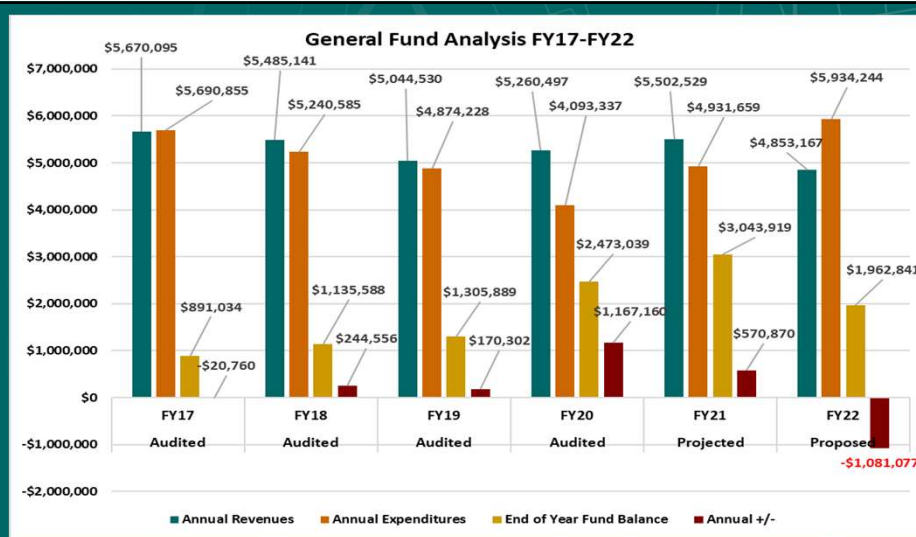
Proposed Final Five-Year Budget Trends

FY21-22 Proposed Final Annual Budget & Five-Year Forecast Trends				
	FY 22 Balance	GF Reliance	Five Year Trend	Comment
General Fund	\$3,043,919	Yes	↓	Expenditures exceed revenues
Refuse/Solid Waste	\$261,161	No	↔	Expenditures exceed revenues with rate increase
Sewer	\$913,572	No	↔	Expenditures exceed revenues
Mercado	\$13,405	Not yet	↓	Expenditures exceed revenues: minimal revenue & expensive repairs
HURF	\$0	Yes	↔	Expenditures exceed revenues
LTAf	\$0	Yes	↔	Expenditures exceed revenues
Senior Center	\$0	Yes	↔	Expenditures exceed revenues
Community Action Program (CAP)	\$0	Yes	↔	Expenditures exceed revenues
MPC Bond	\$0	No	↑	Expires 2023
Grant Fund	\$0	Yes	↑	
Housing	\$67,007	No	N/A	
AZ Cares COVID19 Relief	\$0	Yes	N/A	
COVID19	\$0	No	N/A	

Legend
 ↑: Good
 ↔: Challenge
 ↓: Trouble



15



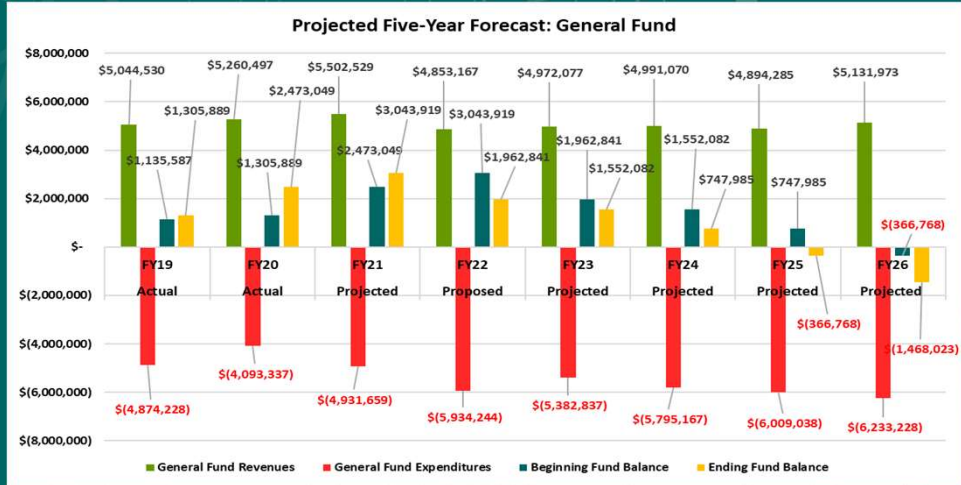
Proposed FY 2021/22 Town Budget Introduction Presentation for Town Council April 22, 2021



	Audited FY17	Audited FY18	Audited FY19	Audited FY20	Projected FY21	Proposed FY22
Annual Revenues	\$5,670,095	\$5,485,141	\$5,044,530	\$5,260,497	\$5,502,529	\$4,853,167
Annual Expenditures	\$5,690,855	\$5,240,585	\$4,874,228	\$4,093,337	\$4,931,659	\$5,934,244
End of Year Fund Balance	\$891,034	\$1,135,588	\$1,305,889	\$2,473,039	\$3,043,919	\$1,962,841
Annual +/-	-\$20,760	\$244,556	\$170,302	\$1,167,160	\$570,870	-\$1,081,077

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Proposed Final
FY2021-2022
Projected Five
Year General Fund
Forecast



Proposed Final FY2021-2022: Projected Five Year General Fund Forecast								
	Actual	Actual	Projected	Proposed	Projected	Projected	Projected	Projected
	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26
General Fund Revenues	\$ 5,044,530	\$ 5,260,497	\$ 5,502,529	\$ 4,853,167	\$ 4,972,077	\$ 4,991,070	\$ 4,894,285	\$ 5,131,973
General Fund Expenditures	\$ (4,874,228)	\$ (4,093,337)	\$ (4,931,659)	\$ (5,934,244)	\$ (5,382,837)	\$ (5,795,167)	\$ (6,009,038)	\$ (6,233,228)
Beginning Fund Balance	\$ 1,135,587	\$ 1,305,889	\$ 2,473,049	\$ 3,043,919	\$ 1,962,841	\$ 1,552,082	\$ 747,985	\$ (366,768)
Ending Fund Balance	\$ 1,305,889	\$ 2,473,049	\$ 3,043,919	\$ 1,962,841	\$ 1,552,082	\$ 747,985	\$ (366,768)	\$ (1,468,023)



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FY2021-2022
General Fund Five-Year Forecast

General Fund Observations:

- The five-year forecasts yield the same underlying budget message as previous years:
- Annual Town expenditures are forecasted to exceed revenues received.
- Continued use of fund reserves and fund balances to balance annual budgets is not financially sustainable.
- Use of fund balances does not establish a sustainable fiscal future where current levels of Town services can be maintained.
- Economic investment where sustainable, recurring revenue streams are realized are needed.



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FY2021-2022 General Fund Five-Year Forecast

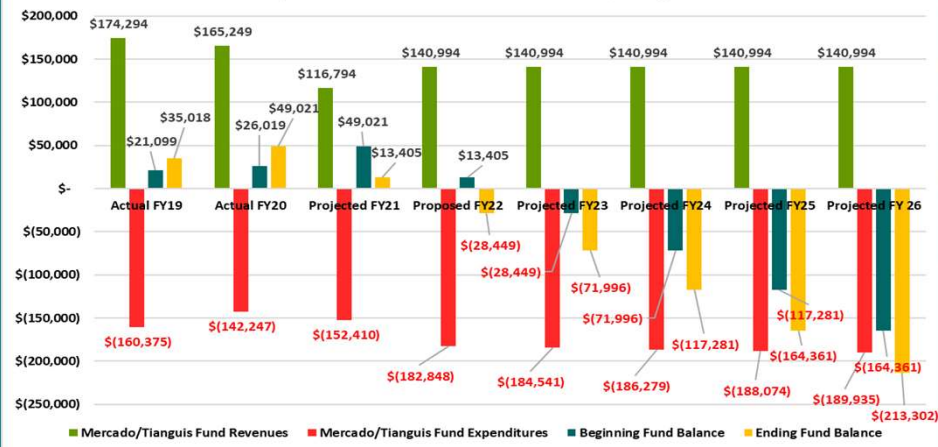
More General Fund Observations:

- Should this forecast occur, approximately a reduction \$1.1M of Town General Fund expenditures would be required to balance the annual FY25 budget. This would prevent use of FY 25 General Fund balance/reserve.
- An expenditure reduction of \$1.1M equates to approximately 19% of the total General Fund budget. This suggests nearly 20% of service, program, and project expenditures would be eliminated



19

Projected Five-Year Forecast: Mercado/Tianguis



Proposed Final
FY2021-2022
Projected Five Year
Mercado/Tianguis
Fund Balance
Forecast



Proposed Final FY2021-2022: Projected Five Year Mercado/Tianguis Fund Forecast								
	Actual	Actual	Projected	Proposed	Projected	Projected	Projected	Projected
	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26
Mercado/Tianguis Fund Revenues	\$ 174,294	\$ 165,249	\$ 116,794	\$ 140,994	\$ 140,994	\$ 140,994	\$ 140,994	\$ 140,994
Mercado/Tianguis Fund Expenditures	\$ (160,375)	\$ (142,247)	\$ (152,410)	\$ (182,848)	\$ (184,541)	\$ (186,279)	\$ (188,074)	\$ (189,935)
Beginning Fund Balance	\$ 21,099	\$ 26,019	\$ 49,021	\$ 13,405	\$ (28,449)	\$ (71,996)	\$ (117,281)	\$ (164,361)
Ending Fund Balance	\$ 35,018	\$ 49,021	\$ 13,405	\$ (28,449)	\$ (71,996)	\$ (117,281)	\$ (164,361)	\$ 114,998

20

FY2021-2022 Mercado Five-Year Forecast

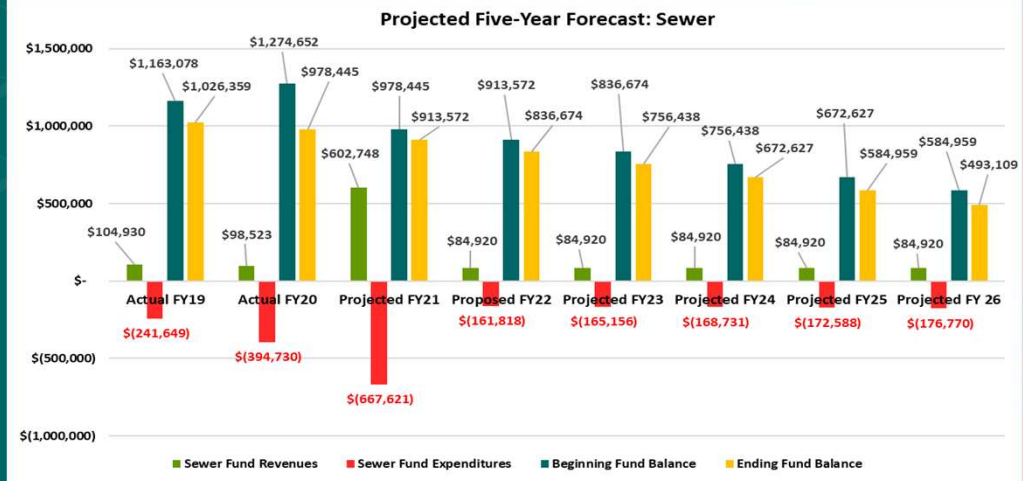
Mercado Observations:

- The FY22 Mercado annual budget projects expenditures exceeding revenues by \$42,000 requiring the use of the entire \$13,405 fund balance.
- Should this result, the Mercado fund would realize a \$28,449 deficit at the end of FY22. This would require a policy decision by Town Council of using General Fund monies to subsidize the Mercado fund.
- The Mercado five year forecast only includes \$41,000 annually for building repairs. Presently, the Mercado, built in 1982, needs roof, electrical, plumbing and HVAC repairs.
- The five-year forecast projects an approximate annual deficit of \$40,000 for the Mercado.
- The future of the Mercado becomes a second policy question for Town Council.



21

Proposed Final FY2021-2022 Projected Five Year Sewer Fund Balance Forecast



Proposed Final FY2021-2022: Projected Five Year Sewer Fund Forecast								
	Actual	Actual	Projected	Proposed	Projected	Projected	Projected	Projected
	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26
Sewer Fund Revenues	\$ 104,930	\$ 98,523	\$ 602,748	\$ 84,920	\$ 84,920	\$ 84,920	\$ 84,920	\$ 84,920
Sewer Fund Expenditures	\$ (241,649)	\$ (394,730)	\$ (667,621)	\$ (161,818)	\$ (165,156)	\$ (168,731)	\$ (172,588)	\$ (176,770)
Beginning Fund Balance	\$ 1,163,078	\$ 1,274,652	\$ 978,445	\$ 913,572	\$ 836,674	\$ 756,438	\$ 672,627	\$ 584,959
Ending Fund Balance	\$ 1,026,359	\$ 978,445	\$ 913,572	\$ 836,674	\$ 756,438	\$ 672,627	\$ 584,959	\$ 493,109



22

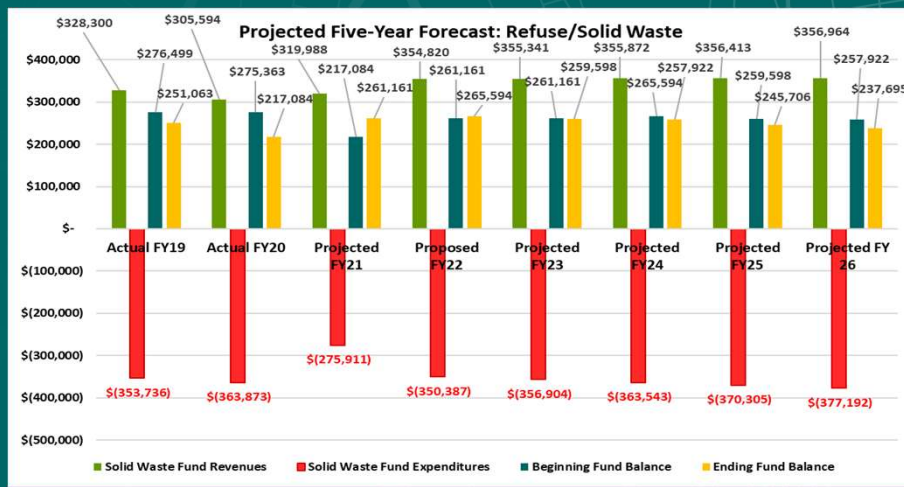
FY2021-2022 Sewer/ Waste water Five-Year Forecast

Sewer Observations:

- The FY22 Sewer annual budget projects expenditures exceeding revenues by \$76,898.
- The primarily reason for this short fall is \$71,000 to sewer system repairs
- Nothing is budgeted for preventive maintenance projects for the system built in 1977 and 1978.
- The five-year forecast projects approximately \$72,000 annually for repairs.
- Should this amount be needed annually over the next five years, the sewer fund balance is projected to decrease by \$343,565 or 41%. Similar to other funds, this is not sustainable over the long term.
- The revenue source for the sewer fund is the \$6.00 monthly fee for sewer utility accounts paid by Town residents and businesses. This amount has been consistent for years.
- Consideration of increasing the monthly \$6.00 fee would require a policy decision by Town Council.



23



Proposed Final
FY2021-2022
Projected Five Year
Refuse/Solid Waste
Fund Balance Forecast
Does not include proposed 15%
rate increase



Proposed Final FY2021-2022: Projected Five Year Refuse/Solid Waste Fund Forecast								
	Actual FY19	Actual FY20	Projected FY21	Proposed FY22	Projected FY23	Projected FY24	Projected FY25	Projected FY26
Refuse/Solid Waste Fund Revenues	\$ 328,300	\$ 305,594	\$ 319,988	\$ 354,820	\$ 355,341	\$ 355,872	\$ 356,413	\$ 356,964
Refuse/Solid Waste Fund Expenditures	\$ (353,736)	\$ (363,873)	\$ (275,911)	\$ (350,387)	\$ (356,904)	\$ (363,543)	\$ (370,305)	\$ (377,192)
Beginning Fund Balance	\$ 276,499	\$ 275,363	\$ 217,084	\$ 261,161	\$ 261,161	\$ 265,594	\$ 259,598	\$ 257,922
Ending Fund Balance	\$ 251,063	\$ 217,084	\$ 261,161	\$ 265,594	\$ 259,598	\$ 257,922	\$ 245,706	\$ 237,695

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**FY2021-2022
Solid Waste / Refuse Five-Year Forecast**

Solid Waste Observations:

- The five-year forecast projects an approximate annual deficits increasing from \$1,500 in FY23 to \$20,000 in FY 26.
- This projection is based on the current service rate of \$20.75 monthly for standard one bin service – twice weekly pick up.
- Should the proposed 15% fee increase, this fund is projected to stabilize through FY 2030.



FY21-22 Proposed Final Annual Budget & Five-Year Forecast Trends				
	FY 22 Balance	GF Reliance	Five Year Trend	Comment
General Fund	\$3,043,919	Yes	↓	Expenditures exceed revenues
Refuse/Solid Waste	\$261,161	No	↔	Expenditures exceed revenues with rate increase
Sewer	\$913,572	No	↔	Expenditures exceed revenues
Mercado	\$13,405	Not yet	↓	Expenditures exceed revenues: minimal revenue & expensive repairs
HURF	\$0	Yes	↔	Expenditures exceed revenues
LTAf	\$0	Yes	↔	Expenditures exceed revenues
Senior Center	\$0	Yes	↔	Expenditures exceed revenues
Community Action Program (CAP)	\$0	Yes	↔	Expenditures exceed revenues
MPC Bond	\$0	No	↑	Expires 2023
Grant Fund	\$0	Yes	↑	
Housing	\$67,007	No	N/A	
AZ Cares COVID19 Relief	\$0	Yes	N/A	
COVID19	\$0	No	N/A	

**Proposed Final
FY2021-2022
Trends**



Capital Projects

Programs Not Included



		Project	Need	Estimated Cost	Timing	Implementation
1	CP	Mercado Roof Repair	Replace Aging Roof	\$600,000	Now	6 months: design, bidding, construction,
2	CP	Mercado Renovation, reconstruction, complete overhaul	Renovate Property	\$5,000,000	2 Years	Year one: design, bidding Year two: construction, utility coordination
3	CP	Calle Vaou Nawi Street Light Installation	Public Safety, Neighborhood Enhancement	\$290,000	Now	18 months: design, bidding, construction, SRP coordination, ROW/PUE's
4	CP	Calle Vaou Nawi Secondary Access	Public Safety, construct secondary access	\$750,000	Now	18 months: design, bidding, construction, drainage design, ROW/PUE's
5	CP	Guadalupe Road Repaving / Pedestrian Crosswalk Safety	Public Safety, Proper maintenance	\$1,800,000	2 years	One year: design, bidding, construction, utility coordination
6	CP	Stottlemyer Park Path Lighting	Public Safety, Park improvements	\$330,000	1 year	One year: design, bidding, construction, utility coordination
8	CP	Blehn Park Ballpark & Playground	Park improvement, Ballpark, replace vandalized playground	\$225,000	Now	6 months: design, bidding, construction,
9	CP	Senior Center Renovation	Renovate kitchen, patio, entry	\$400,000	Now	One year: design, bidding, construction
10	CP	Maintenance Yard Building	Maintenance Area, Restroom Repairs	\$190,000	1 year	6 months: design, bidding, construction,
11	CP	Cemetery	Repair / replace walls	\$20,000	1 year	3 months: construction
12	E	Fire Command Vehicle	Replacement Command Vehicle	\$75,000	Now	3 months: purchasing process
13	E	Fire Truck Payment	Annual Fire Truck Payment	\$62,500	Now	1 month: apply to loan
14	P	Senior Center Elder Programming	Fund Senior Activities, Outings, Programs	\$80,000	Now	1 month: dedicate to Senior Center
15	P	CAP Family Assistance	Additional Rental, Utility assistance funds	\$50,000	Now	1 month: apply to CAP assistance program
			*ESTIMATED TOTAL:	\$9,872,500		

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Historic Non-Discretionary Costs Cost of Doing Business

	2017	2018	2019	2020
Liability Insurance	66,193	75,647	35,804	72,713
Vehicle	20,697	20,840	17,202	17,129
Property Insurance	6,925	8,712	4,021	6,053
Electricity	137,435	143,593	147,688	147,560
Water And Sewer	97,018	121,866	93,191	103,680
Natural Gas	1,068	1,298	1,223	2,054
Waste Disposal	9,409	7,537	7,944	6,545
Telephone Expense	14,653	13,785	13,532	13,532
Maintenance Contracts	23,942	21,084	37,034	20,548
TOTAL	\$377,340	\$414,360	\$357,639	\$389,814



Town of Guadalupe *Arizona*
WHERE THREE CULTURES FLOURISH

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FY20/21 Personnel Costs

Staffing	2017	2018	2019	2020	2021
Salaries	\$1,403,196	\$1,502,756	\$1,559,611	\$1,646,202	\$1,559,334
Benefits	\$452,267	\$512,272	\$616,702	\$720,398	\$745,040
TOTAL	\$1,855,463	\$2,015,028	\$2,176,313	\$2,366,600	\$2,304,374

32 Employees: 14 at Minimum Wage; FF \$12 - \$15.90



FY2021-2022
General Fund Impacts & Projected Consequences

Raise Revenues

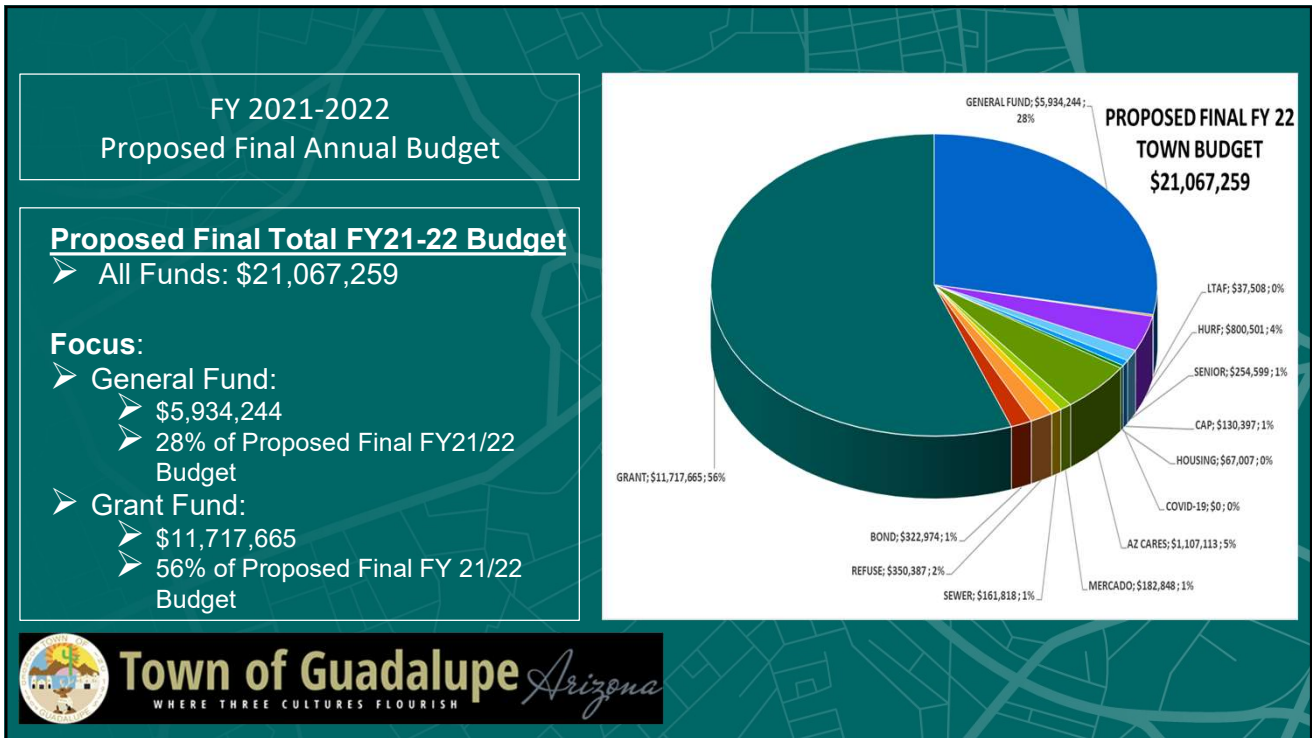
- Economic Development / Commerce recurring revenue streams
- Analysis: ASU Fellowship Study
- Sell Calle Milagros property
- Demolish & sell Old Town Hall property, Guad Building – development
- Sell 3 acres property – development
- Reinvest Mercado property – redevelop
- Lease portions of Town Hall offices
- Pursue grants – Federal, et. Al

Seek Alternative / Service Delivery

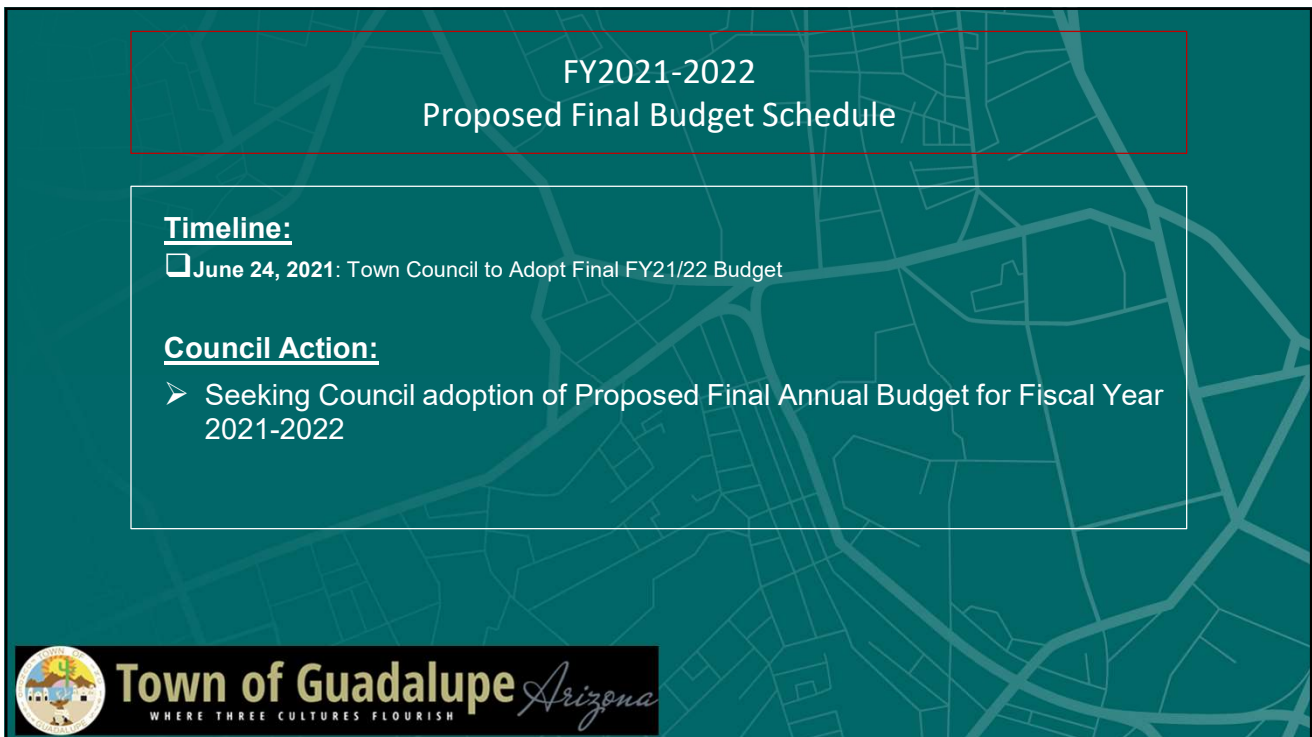
- Fire and Life Safety
- Food Distribution and Rental Assistance: CAP
- Senior Meal Preparation
- Audit & Financial Services
- Building Inspector
- Clerk

Essential Services: Few Choices

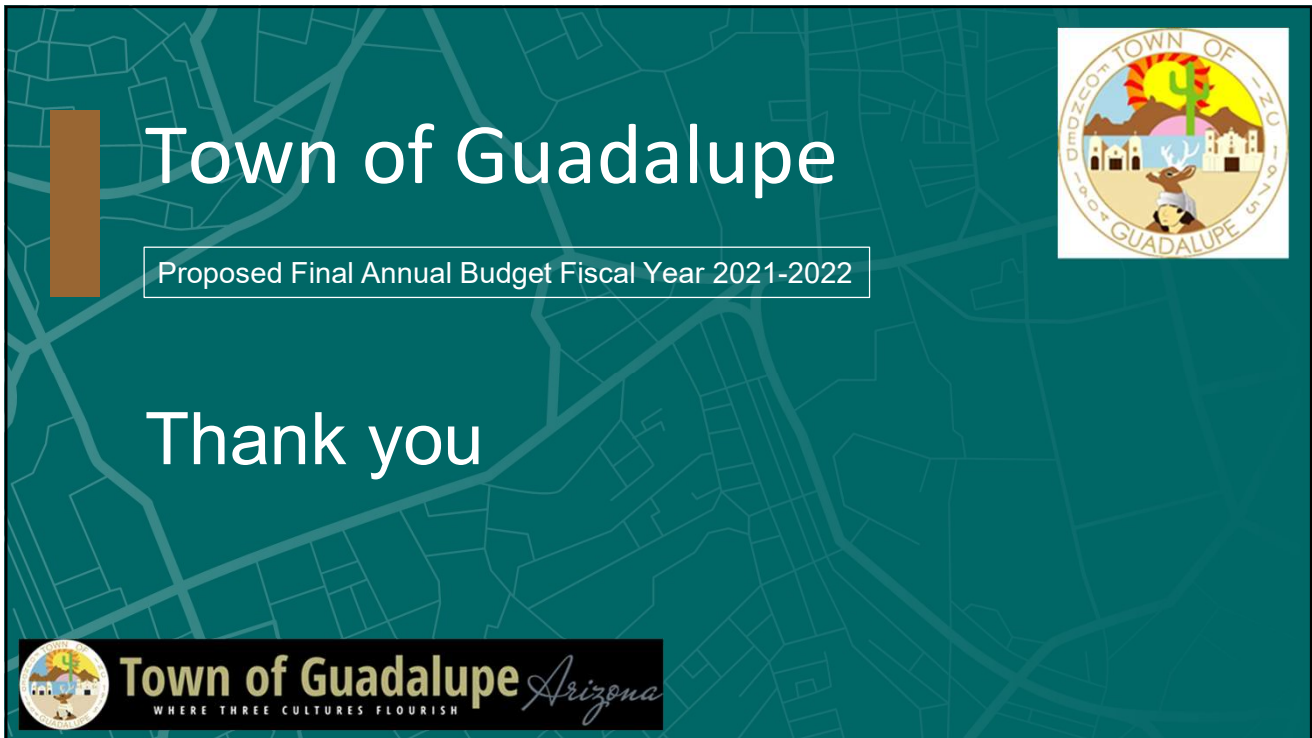




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Town of Guadalupe

Proposed Final Annual Budget Fiscal Year 2021-2022

Thank you

